AGENDA

Committee on City Operations
August 13, 2026 at 4:00 PM

Lansing City Hall, City Council Conference Room
124 W. Michigan Avenue, 10th Floor
To provide input or ask questions on any item that is listed on the agenda,
members of the public may contact the City Council at city.council@lansingmi.gov or (517) 483-4177 prior to the meeting.
To view the meeting live and participate in virtual public comment: https://www.lansingmi.gov/1212/Council-Committee-Meetings

*Updated 08-13-2026

Council Member Pehlivanoglu, Chairperson
Council Member Martinez, Vice Chairperson
Council Member Kost, Member

1. Call to Order

2. Roll Call

3. Minutes

A. July 23, 2026

4. Public Comment on Agenda Items (Up to 3 Minutes)

5. Discussion/Action:

B. RESOLUTION - Reappointment; Jerrod LaRue as the 2nd Ward member of the Board of Fire Commissioners for a term to expire June 30, 2030

C. RESOLUTION - Non-Profit Recognition; Next Generation Family Services

D. RESOLUTION - Noise Special Permit; Leavitt and Starch Excavating, Inc. to allow for Combined Sewer Overflow (CSO) 015 South Project

E. DISCUSSION - Budget Priorities for FY 2027/2028

6. Other

7. Adjourn

Persons with disabilities who need an accommodation to fully participate in these meetings should contact the City Council Office at 517-483-4177 (TTY 711) 24 hour notice may be needed for certain accommodations. An attempt will be made to grant all reasonable accommodation requests.

MINUTES
Committee on City Operations
Thursday, July 23, 2026 @ 4:00 p.m.
City Council Conference Room

CALL TO ORDER
Council Member Pehlivanoglu called the meeting to order at 4:00pm

PRESENT
Council Member Trini Pehlivanoglu, Chair
Council Member Clara Martinez, Vice-Chair
Council Member Ryan Kost, Member

OTHERS PRESENT
Renee Richmond, Council Administrative Assistant
Luke Thiel, Legislative Analyst
Keith Goodwin, OCA
Colleen Cole
Kalman Mate
Yolanda Pope, DAP Service & Rescue Center
Marc Jones, Dept. Public Service
Aden Duong, Dept. Public Service
Michelle Smalley, Dept. Public Service
Deborah Mulcahey

MINUTES
MOTION BY COUNCIL MEMBER KOST TO APPROVE THE MINUTES FROM JULY 9, 2026 AS PRESENTED. MOTION CARRIED 3-0.

PUBLIC COMMENT
Ms. Mulcahey spoke on the constant noise waiver requests and Saturdays are not requested at the time of the initial bid. Adding the Federal government telling the city they may lose $2 million, so looking to save. She is opposed to the ongoing issue of the city not planning ahead.

Discussion/Action
RESOLUTION – Appointment; Colleen Cole as a member of the Lansing Public Media Authority for a term to expire June 30, 2029
Councilmember Pehlivanoglu noted the application is recent and asked for a summary of why she would like to serve. Ms. Cole is a resident of Lansing for 19 months and has worked in Lansing for a long time. Being a new resident she feels being fresh gives her an opportunity to give insight. She is passionate about transparency and the public media. Councilmember Kost

asked if she could attend the meetings, Ms. Cole confirmed. Councilmember Martinez noted her interest in transparency and the Ovation. Ms. Cole explained she went to MSU, so in the area for 20 years and didn't realize how much the ovation was involved in the city and that sealed the deal.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RESOLUTION FOR THE APPOINTMENT OF COLLEEN COLE AS A MEMBER OF THE LANSING PUBLIC MEDIA AUTHORITY FOR A TERM TO EXPIRE JUNE 30, 2029. MOTION CARRIED 3-0.

Ms. Cole stated she will attend the Council meeting on Monday, July 27th.

RESOLUTION – Appointment; Kalman Mate as the 4th Ward member of the Human Relations & Community Services Advisory Board for a term to expire June 30, 2028

Councilmember Pehlivanoglu noted the application dated 12/2025 and asked if anything changed. Mr. Mate explained initially there were some tax issues so waited for that to be resolved and has been. Councilmember Pehlivanoglu asked him to elaborate on his application and him wanting to help better human interaction. Mr. Mate explained he is a believer and the world is better if partnering and working together, owns his own business and treats people with kindness and stronger together. Councilmember Martinez noted his education and asked him if he would talk about his faith based perspective or how that translates to community services human services. He noted how he was raised religiously and his background has formed most of his ethics and morality, stands by do unto others as you want unto you. Councilmember Kost asked if he had time for the meetings and he confirmed. Councilmember Kost how does he see his role on the board regarding the unhoused crises in Lansing and what does he know about NOVA. Mr. Mate responded it is a huge reality in the city and maybe explore fundraising opportunities, old buildings converted into spaces. Mr. Mate added he knows the name NOVA but doesn't know much about it. Councilmember Kost asked if he applied for this or was he approached. Mr. Mate answered he did apply on his own, his wife encouraged him since he is a people person and thought most relevant. Councilmember Kost asked what his business is, Mr. Mate said it is Peculiar Coffee Company which is a mobile caterer. Councilmember Pehlivanoglu asked about the ModPods because it's a large topic, Mr. Mate said he has not done research but coming in as a business owner and city member for involvement. Councilmember Kost noted his concern since NOVA and the ModPods are a huge part of the HRCS Board and maybe a corridor improvement would be a better fit.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RESOLUTION FOR THE APPOINTMENT OF KALMAN MATE AS THE 4TH WARD MEMBER OF THE HUMAN RELATIONS & COMMUNITY SERVICES ADVISORY BOARD FOR A TERM TO EXPIRE JUNE 30, 2028. CARRIED 3-0.

RESOLUTION – Non-Profit Recognition; DAP Services & Resource Center

Councilmember Pehlivanoglu explained all documents are present. Ms. Pope explained started in 2021 their goal is to provide case management to underserved seniors in the community as the core. Then progressed to also support housing services to ensure equity and access of resources of health care and housing. Recognition is for their fundraiser, a purse bingo. Committee acknowledged their service.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RESOLUTION FOR NON-PROFIT RECOGNITION; DAP SERVICES & RESOURCE CENTER. MOTION CARRIED 3-0.

RESOLUTION – Set a Public Hearing; Noise Waiver Special Permit, Hoffman Bros. Inc. to allow for Combined Sewer Overflow (CSO) Ottawa Street Project

Mr. Jones explained the background of the project originally was a larger project and was shelved because of conflicts with some engineers and costs. Now the house of representatives are getting heated sidewalks at the Anderson building and to get ahead of that on the sewer project, they started and then ran into issues immediately. Trying to get this pushed forward and road paved before Silver Bells, and see if they can get Saturday work. Mostly just businesses impacted, for residents it's one apartment complex and the hotel.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RESOLUTION TO SET A PUBLIC HEARING; NOISE WAIVER SPECIAL PERMIT, HOFFMAN BROS. INC. TO ALLOW FOR COMBINED SEWER OVERFLOW (CSO) OTTAWA STREET PROJECT. MOTION CARRIED 3-0.

Mr. Jones requested if Council could approval the night of the hearing if no objections. Councilmember Pehlivanoglu confirmed it has happened before and Councilmember Kost asked law if they knew. Mr. Goodwin stated he would ask the City Attorney.

RESOLUTION – Set a Public Hearing; Noise Waiver Special Permit, Leavitt and Starck Excavating, Inc., to allow for Combined Sewer Overflow (CSO) 015 South Project

Councilmember Pehlivanoglu noted the public comment and summarized the area. Mr. Jones explained this is an ongoing project in its 4th year, there have been previous waivers approved and some denied. He noted the public comment on a potential loss of funding, and explained the background of that and the potential of losing $2 million if not completed by September, they have asked for an extension. They have decided they are trying to meet the deadline to not lose the funding. After the hearing and back to committee they will have the contractor there to answer questions. Councilmember Pehlivanoglu asked if they would be able to come to the hearing for public comment, Mr. Jones believes so. Councilmember Pehlivanoglu then referred to the extension with EGLE, if Saturdays are incorporated is there a strong chance to complete on time or is the effort you're doing is everything. Mr. Jones explained September 30th is a tight timeline, right now expecting early October, which doesn't include Saturdays. They did get an administrative waiver from the Mayor, in the ordinance for the noise waiver, it doesn't mention emergency in the language, but the Mayor has the ability to grant up to 4 days per year. Mr. Goodwin replied he would have to confirm with the City Attorney, and Mr. Jones said it was Mr. Kilpatrick that mentioned this. Councilmember Kost suggested Mr. Venker start attend the Committee meetings as they are unable to get answers right away to some questions.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RESOLUTION TO SET A PUBLIC HEARING; NOISE WAIVER SPECIAL PERMIT, LEAVITT AND STARCH EXCAVATING, INC., TO ALLOW FOR COMBINED SEWER OVERFLOW (CSO) 015 SOUTH PROJECT. MOTION CARRIED 3-0.

RESOLUTION – Special Assessment; Snow and Ice Removal Winter 2025-2026

Councilmember Pehlivanoglu noted this has been a long process, but the Committee wanted to take their time and review and speak on every property, decisions weren't taken lightly and were not easy.

653 Vernon Avenue

Councilmember Pehlivanoglu asked if the department had the additional information on this address requested at the last meeting or if it was a duplicate. Mr. Duong noted work order

#1011376 was a glitch in the system and grabbed the wrong address so suggested it be removed from the roll.

MOTION BY COUNCILMEMBER MARTINEZ TO REMOVE WORK ORDER 1011376 FROM THE SPECIAL ASSESSMENT; SNOW AND ICE REMOVAL WINTER 2025-2026. MOTION CARRIED 3-0.

MOTION BY COUNCILMEMBER MARTINEZ TO DENY THE SPECIAL ASSESSMENT APPEAL; SNOW AND ICE REMOVAL WINTER 2025-2026 FOR WORK ORDER 1011403 AT ADDRESS 653 VERNON. MOTION CARRIED 3-0.

<u>101 E. Miller Road</u>
Councilmember Kost requested to be recused from this item, due to a personal conflict.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE RECUSAL OF COUNCILMEMBER KOST FROM VOTING ON THIS ITEM. MOTION CARRIED 2-0.

Councilmember Pehlivanoglu noted there is a notice on the door and the before and after pictures are clear service was completed. Councilmember Martinez had no questions.

MOTION BY COUNCILMEMBER MARTINEZ TO DENY THE SPECIAL ASSESSMENT APPEAL; SNOW AND ICE REMOVAL WINTER 2025-2026. MOTION CARRIED 2-0.

Councilmember Pehlivanoglu noted there was return mail from S. Washington, work order 1011124 because there was not a numbered street address just a street name. Mr. Duong explained since it was returned they did not meet the 10 day requirement for the hearing notification.

MOTION BY COUNCILMEMBER MARTINEZ TO REMOVE WORK ORDER 1011124 FROM THE SPECIAL ASSESSMENT; SNOW AND ICE REMOVAL WINTER 2025-2026.

Councilmember Kost spoke in opposition to the removal, and reminded the Committee that next year this should be done twice a year and not just once and not so late. Ms. Smalley noted they are in discussion in their department on this.

MOTION CARRIED 2-1.

Councilmember Pehlivanoglu mentioned address 304 S Holmes was addressed but the end of the roll has the same address with unknown work order and an amount and should be removed. Ms. Smalley noted that they were told it was removed prior to going into LF and yes it should be removed.

MOTION BY COUNCILMEMBER MARTINEZ TO REMOVE THE LAST ADDRESS ON THE ROLL WITH UNATTACHED WORK ORDER IN THE AMOUNT OF $149 FROM THE SPECIAL ASSESSMENT; SNOW AND ICE REMOVAL WINTER 2025-2026. MOTION CARRIED 3-0.

MOTION BY COUNCILMEMBER MARTINEZ TO APPROVE THE ROLL AS AMENDED FOR THE SPECIAL ASSESSMENT APPEAL; SNOW AND ICE REMOVAL WINTER 2025-2026 IN THE AMOUNT OF $62,034. MOTION CARRIED 3-0.

<u>DISCUSSION – Continued discussion on renaming Cesar E Chavez Avenue</u>

MOTION TO UNTABLE BY CM MARTINEZ. CARRIED 3-0

TP AT 58mins, her and rk attend several mtgs w/old town etc. desire to also bring residents to the table not just business owners. RK spoke that dialogue to bring people/group together in one room as well as technology (FB). Costly for all involved, putting another pause for meeting and data is suggested.

Felice – refrane from pausing and use at 1hr. whatever social media use make available to all.

James (OTCA) – spoke at 1:02 hour, carefule about the language used so not miscommunicated. Intent to be supporting partner if name change happens.

TP – take aways from mtgs was timing, if chg avoid holiday season for consideration. Read article from Mlive (GR), also having convo's. nationally communities are handling differently. Maybe also a more hands on approach, in conjunction with OTCA or office staff, leaving information (door-door) informing area (link or QR code). RK at 1:06hour, curious on impact portion. CM noted survey or email thoughts, noted Neighborhood (mayor).

TP thought on appropriate amt of time. RK – suggest drop get the work done then discuss again. CM – asked about a quorum coming in between. TP – could bring on a quarterly basis, no deliberation. Can check with OCA and NEC.

<u>Other</u>

<u>Adjourn</u>
Adjourned at 5:13pm
Submitted by Renee Richmond, Recording Secretary
Lansing City Council
Approved by the Committee on

Application for Appointment to Board or Commission

Thank you for your interest in serving on a Lansing Board, Commission, or Committee.

Certain boards, commissions, or committees require appointees to be a registered elector in the City of Lansing (Charter Section 2-102) and be a resident of Lansing for one year prior to taking office (Charter Section 2-102).

Appointees to every board, commission, or committee must not be in default to the City at the time of taking office (Charter Section 2-103.2).

Lansing City Charter, Section 5-104, Ineligibility For Boards, restricts certain City employee activities on some boards: "No person holding another City office or activity employed by the City shall be eligible to be a voting member on any board."

Date	04/13/2026
First Name	Jerrod
Last Name	LaRue
Date of Birth	
Home Address	2217 Provincial House Dr. #2
Zip Code	48910
Email	medicjrod@yahoo.com
Gender	

If you don't know which ward you live in, visit the Lansing Neighborhoods Ward Map and type in your address to find out!

Ward	Ward 2
Best Phone Number to Contact You	5174903161
In what year did you move to Lansing?	2021
Additional Information Regarding Experience and Credentials	I am a Former Firefighter and Paramedic, serving in Public safety for over 25 years. I have served on thr La sing Board of Fire Commissioners for the past 3 years and would like to continue serving.
Occupational Background	Firefighter, Paramedic, Emergency Room Paramedic, Public Safety Dispatcher.
Educational Background	High Dchool Diploma Firefighter level 1 and 2, Emergency Medical Technician, Paramedic through Lansing Community College.

Are you a current City of Lansing or Lansing Board of Water and Light employee?	No
Previous Appointments	Ward 2 Fire Commissioner
Current Appointments	Ward 2 Fire Commissioner
First Choice for Board to Serve on	Fire Commissioners
Please comment briefly on why you wish to serve on a particular board or commission. Please be specific as to your goals and ideas about how you wish to contribute to the work of the board or commission.	I have served on the board of fire commissioners for the past 3 years. I am requesting to be appointed for another term.

This certification is not required but may impact potential consideration of the appointment being sought. I authorize the use of the information provided above to conduct a background search, including but not limited to criminal history, residency, and indebtedness to the City of Lansing. If selected to serve, I further authorize additional background checks during the term of my service to ensure the required criteria continue to be met. I also acknowledge that I have the affirmative duty to inform the City if I become aware of any change or condition in my status that fails to meet the required criteria.

Agreement to Background Check Authorization	• I agree
Please type your name in this box to signify that you can serve on a board or commission and the information in this application is accurate to the best of your knowledge.	Jerrod LaRue
Date & Time	04/13/2026 2:58 AM (EDT)
Receive an email copy of this form.	Yes

Resolution #2026-###

By the Committee on City Operations
Resolved by the City Council of the City of Lansing

WHEREAS, the Mayor has recommended the reappointment of Jerrod LaRue as the 2nd Ward member of the Board of Fire Commissioners for a term to expire June 30, 2030; and

WHEREAS, the Mayor's office has confirmed with this resolution, that they have vetted the applicant based on the original application and believes that the applicant meets the qualifications as required by the City Charter; and

WHEREAS, the Committee on City Operation met on August 13, 2025, and took affirmative action.

NOW, THEREFORE, BE IT RESOLVED that the Lansing City Council, hereby, confirms the reappointment of Jerrod LaRue as the 2nd Ward member of the Board of Fire Commissioners for a term to expire June 30, 2030.

City of Lansing, Michigan
Application for Request for Non-Profit Status in the City of Lansing

Organization Name (As Incorporated): Next Generation Family Services

Address: 405 N Greenlawn Ave Suite 110A

City: Lansing State: MI Zip: 48910

Contact Person: Natosha Bylsma

Main Contact Number: (517) 775-6864 Secondary Contact Number: (517) 574-0802

Email Address: natosha@nextgenfamilyservices.org

Please include the following with your application:

a. A copy of your 501(c)3 Designation

b. A copy of your Articles of Incorporation

c. A copy of your Bylaws
   - [x] Includes in bylaws a dissolution provision a plan to distribute all the remaining assets to ensure that
     1. All financial and contractual obligations are fulfilled and that
     2. Remaining assets are distributed only to one or more similar nonprofit, tax exempt organizations and/or institutions

d. Non-refundable application fee of $100.00 or fee waiver request*

I hereby certify that this application is complete and accurate to the best of my knowledge, information and belief.

Natosha S Bylsma 7/7/2026
Signature **Date**

*Fee waiver request

I hereby certify that the assets of this non-profit organization are less than $2,500 and I request the fee be waived. The fee would cause an extreme hardship because:

____

____

Signature **Date**

Please submitted completed application and attached documents, please return it to:
Chris Swope, City Clerk
Lansing City Clerk's Office
Ninth Floor, City Hall, 124 W. Michigan Ave., Lansing, MI 48933-1695
City.clerk@lansingmi.gov 517-483-4131

s:\clerk_staff\non profit status\non-profit application revised.doc Updated 8/4/2016

Department of the Treasury
Internal Revenue Service
Tax Exempt and Government Entities
P.O. Box 2508
Cincinnati, OH 45201

NEXT GENERATION FAMILY SERVICES
6920 SOUTH CEDAR SUITE 2
LANSING, MI 48911

Date:
December 20, 2022
Employer ID number:
88-4315132
Person to contact:
Name: Customer Service
ID number: 31954
Telephone: 877-829-5500
Accounting period ending:
December 31
Form 990-PF required:
Yes
Effective date of exemption:
November 29, 2022
Addendum applies:
No
DLN:
26053749004222

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a private foundation within the meaning of Section 509(a).

You're required to file Form 990-PF, Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation, annually, whether or not you have income or activity during the year. If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PF" in the search bar to view Publication 4221-PF, Compliance Guide for 501(c)(3) Private Foundations, which describes your recordkeeping, reporting, and disclosure requirements.

Sincerely,

Stephen A. Martin

Stephen A. Martin
Director, Exempt Organizations
Rulings and Agreements

Letter 1076 (Rev. 2-2020)
Catalog Number 35161A

Department of the Treasury
Internal Revenue Service
Tax Exempt and Government Entities
P.O. Box 2508
Cincinnati, OH 45201

Date:
10/31/2025
Employer ID number:
88-4315132
Form 990/990EZ/990-N required:
Yes
Person to contact:
Name: Falo Shabani
ID number: 4288703
Telephone: 877-829-5500

NEXT GENERATION FAMILY SERVICES
1020 LONG BLVD SUITE 11A
LANSING, MI 48911

Dear Applicant:

In your letter dated October 8, 2025, you requested a reclassification of foundation status as a public charity.

Our records indicate you are classified as a private foundation. You claim you're erroneously classified as a private foundation and are requesting correction of the error.

Based on the information you provided, we determined you meet the requirements for classification as a public charity described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi) and updated our records.

Because your tax-exempt status wasn't under consideration, you continue to be classified as an organization exempt from federal income tax under IRC Section 501(c)(3).

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

This letter could help resolve questions on your foundation status. Keep it for your records.

Sincerely,

Stephen A. Martin

Stephen A. Martin
Director, Exempt Organizations
Rulings and Agreements

Letter 4425 (Rev. 8-2021)
Catalog Number 52256W

BY-LAWS

Of

Next Generation Family Services

A Michigan Non-profit Corporation

Article 1: Name

This organization, incorporated under the laws of the State of Michigan, shall be known as "Next Generation Family Services" (referred to in this document as "NextGen").

Article 2: Principal Location of Operations

NextGen shall have its principal place of operation in the Greater Lansing area of Michigan and may establish additional places of business or operation within Michigan as deemed appropriate by the Board of Directors.

Article 3: Purpose

The purposes for which NextGen is organized are as follows:

3.1. To operate exclusively for charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code (the "Code"), including receiving and administering funds, and to provide and/or receive funds and/or property from other organizations to support NextGen's charitable and educational purposes.

3.2. To acquire, own, dispose of, and manage real and personal property, and to accept and utilize gifts, grants, bequests, and devises to further NextGen's purposes.

3.3. To engage in any lawful activities permitted for a nonprofit corporation under the laws of the State of Michigan, consistent with Section 501(c)(3) of the Code, as determined by the Board of Directors. 3.4. To provide equitable access to resources, support, empowerment, and education for families in the Greater Lansing area.

Article 4: Governance

NextGen shall be operated exclusively for charitable and educational purposes within the meaning of Section 501(c)(3) of the Code as a nonprofit corporation under the laws of the State of Michigan. No director, officer, or other person shall have any title to or interest in NextGen's property or earnings in their individual or private capacity. No part of the net earnings of NextGen shall inure to the benefit of any director, officer, or private individual.

Article 5: No Political Activity

No substantial part of NextGen's activities shall be for the purpose of attempting to influence legislation, and NextGen shall not participate or intervene in any political campaign on behalf of any candidate for public office. NextGen shall not engage in any activities not permitted for a corporation exempt from federal income tax under Section 501(c)(3) of the Code, or for a corporation, contributions to which are deductible under Section 170(c)(2) of the Code.

Article 6: Non-stock Corporation

NextGen is organized on a non-stock, directorship basis, and all matters shall be approved by action of the Board of Directors, except as otherwise provided by law.

Article 7: Board of Directors

The business and affairs of NextGen shall be managed by a Board of Directors consisting of no fewer than three (3) and no more than eleven (11) active directors, committed to NextGen's mission. The Board of Directors shall have the power to employ personnel and appoint committees. The Board of Directors shall meet at least quarterly.

7.1. **Director Elections and Terms:** Directors shall be elected by the Board of Directors at the annual meeting. Terms shall be three years, with approximately one-third of the terms expiring each year to ensure continuity. Directors may be re-elected for consecutive terms.

7.2. **Board Vacancies:** The Board of Directors may appoint a director to fill any vacancy, with such director serving until the next annual meeting or the remainder of the unexpired term.

7.3. **Board Officers:** The Board of Directors shall annually elect a President, Vice-President, Secretary, and Treasurer. No officer shall execute an instrument in more than one capacity if prohibited by law, the Articles of Incorporation, or these bylaws. The duties of each officer shall be defined in Board policy.

7.4. **Powers of the Board of Directors:** The Board of Directors shall manage the business, property, personnel, affairs, and funds of NextGen, and shall have all powers permitted for a 501(c)(3) organization under Michigan law. This includes the power to borrow money, issue debt, secure obligations, and guarantee debts, as deemed in the best interests of NextGen.

7.5. **Compensation:** Directors shall serve without compensation.

7.6. **Executive Director:** The Board of Directors may appoint an Executive Director to manage day-to-day operations, reporting to the President. The Executive Director shall be a non-voting member of the Board and an ex-officio member of all standing committees.

7.7. **Removal:** A director may be removed for cause, including repeated unexcused absences (four consecutive meetings), by a two-thirds (2/3) vote of the remaining directors at any meeting.

Article 8: Meetings

Regular meetings of the Board of Directors shall be held at times and places determined by the Board. Special meetings may be called by the President or Secretary, or upon written request of one-third of the directors.

8.1. **Annual Meeting:** The annual meeting shall be held at a time and place determined by the Board.

8.2. **Notice of Meetings:** Notice of special meetings shall be provided to each director at least seven (7) days in advance by email or mail, stating the purpose of the meeting. Regular meetings require no notice if the schedule is set by the board. Notice may be waived by any director.

8.3. **Quorum:** A quorum shall consist of a majority of the directors then in office. A majority vote of those present at a meeting with a quorum shall constitute action by the Board, unless a higher vote is required by law or these bylaws. Remote participation is permitted.

8.4. **Voting Rights:** Each director shall have one vote. Voting may occur during meetings or via electronic means with a quorum.

Article 9: Committees

The Board shall have standing committees for Finance and Development. Other committees may be established as needed. Each committee shall be led by a Chair appointed by the Board President. The Treasurer shall chair the Finance Committee. Committees must have at least two Board members and may include non-Board members. Committee operations shall be defined in Board policy.

Article 10: Fiscal Policy

Fiscal policy shall be developed by the Finance Committee and approved by the Board of Directors.

10.1. **Fiscal Year:** The fiscal year shall be determined by the Board of Directors.

10.2. **Signatories:** Signatory authorities shall be defined in the Fiscal Policy.

Article 11: Indemnification

NextGen shall indemnify directors, officers, and committee members to the fullest extent permitted by Michigan law, except for acts of willful misconduct, illegal activity, or professional errors and omissions. NextGen may purchase insurance for this purpose.

Article 12: Amendments

These bylaws may be amended by a two-thirds (2/3) vote of the Board of Directors at a meeting called for that purpose, with ten (10) days' notice and a copy of the proposed amendments provided to all directors. No amendment shall be inconsistent with the Articles of Incorporation.

Article 13: Dissolution

Upon dissolution, after paying all obligations, all remaining assets shall be distributed to the Capital Region Community Foundation, or another 501(c)(3) organization with similar purpose as determined by the board.

Form Revision Date 07/2016

ARTICLES OF INCORPORATION

For use by DOMESTIC NONPROFIT CORPORATION

Pursuant to the provisions of Act 162, Public Acts of 1982, the undersigned corporation executes the following Articles:

ARTICLE I

The name of the corporation is:

NEXT GENERATION FAMILY SERVICES

ARTICLE II

The purpose or purposes for which the corporation is formed are:

We will be offering family support services to the Greater Lansing Area such as mental health services, lactation support services, etc...

ARTICLE III

The Corporation is formed upon Non Stock basis.

If formed on a stock basis, the total number of shares the corporation has authority to issue is

If formed on a nonstock basis, the description and value of its real property assets are (if none, insert "none"):

none

The description and value of its personal property assets are (if none, insert "none"):

none

The corporation is to be financed under the following general plan:

the corporation will be financed by contributions, gifts, grants, donations, bequests

The Corporation is formed on a Directorship basis.

ARTICLE IV

The street address of the registered office of the corporation and the name of the resident agent at the registered office (P.O. Boxes are not acceptable):

1. Agent Name: NATOSHA SAGE-EL BYLSMA
2. Street Address: 6920 SOUTH CEDAR
   Apt/Suite/Other: SUITE 2
   City: LANSING
   State: MI Zip Code: 48911
3. Registered Office Mailing Address:
   P.O. Box or Street Address: 14668 CARLON DRIVE
   Apt/Suite/Other: SUITE 2
   City: LAKE ODESSA
   State: MI Zip Code: 48849

ARTICLE V

The name(s) and address(es) of the incorporator(s) is (are) as follows:

Name	Residence or Business Address
NATOSHA SAGE-EL BYLSMA	6920 SOUTH CEDAR, SUITE 2, LANSING, MI 48911 USA
CAROLINE PASSARIELLO	6920 SOUTH CEDAR, SUITE 2, LANSING, MI 48911 USA

Signed this 26th Day of November, 2022 by the incorporator(s).

Signature	Title	Title if "Other" was selected
Natosha Sage-EL Bylsma	Incorporator	
Caroline Passariello	Incorporator	

By selecting ACCEPT, I hereby acknowledge that this electronic document is being signed in accordance with the Act. I further certify that to the best of my knowledge the information provided is true, accurate, and in compliance with the Act.

○ Decline ◉ Accept

MICHIGAN DEPARTMENT OF LICENSING AND REGULATORY AFFAIRS

FILING ENDORSEMENT

This is to Certify that the ARTICLES OF INCORPORATION

for

NEXT GENERATION FAMILY SERVICES

ID Number: 802947589

received by electronic transmission on November 26, 2022 ***, is hereby endorsed.***

Filed on November 29, 2022***, by the Administrator.***

The document is effective on the date filed, unless a subsequent effective date within 90 days after received date is stated in the document.

In testimony whereof, I have hereunto set my hand and affixed the Seal of the Department, *in the City of Lansing, this 29th day of November, 2022.*

Linda Clegg

Linda Clegg, Director

Corporations, Securities & Commercial Licensing Bureau

Resolution #2026-###

By the Committee on City Operations
Resolved by the City Council of the City of Lansing

WHEREAS, Next Generation Family Services has requested a resolution of recognition as a Local Nonprofit Organization operating in the City of Lansing for the purpose of obtaining a charitable gaming license pursuant to MCL 432.103a; and

WHEREAS, the City Attorney has reported that, based on a review of the documentation submitted, the applicant qualifies as a Local Nonprofit Organization.

NOW, THEREFORE, BE IT RESOLVED that the Lansing City Council, hereby, recognizes Next Generation Family Services as a Local Nonprofit Organization operating in the City of Lansing for the purpose of obtaining a charitable gaming license.

BE IT FURTHER RESOLVED the City Clerk is requested to provide a copy of this resolution to the Next Generation Family Services of 405 W. Greenlawn Ave, Suite 110A.

Leavitt & Starck Excavating, Inc.
16220 National Parkway
Lansing, MI 48906
Phone (517) 323-7630 Fax (517) 338-0767

August 10, 2026

City of Lansing
124 W. Michigan Avenue
Lansing, MI 48933

Attn: Marc Jones

Subject: Lansing CSO 015S Statement of Delays

Marc,

There have been many factors that have contributed to delays on this complex CSO project and have given us reason to request Saturday work again on this project.

The start of this project was initially delayed by the City of Lansing for a month due to a permit and funding delay. Immediately after the project started, contaminated soil and water were discovered in an area that was not expected to contain contaminated material. The concentration was very high and caused unsafe air conditions in the excavation for workers installing sanitary sewers over twenty feet deep. Due to the extremely high concentration of contaminated soil, contaminated water, and contaminated air encountered on the Lansing CSO 015S Project, the first phase of this project was delayed by months. This delay also postponed working on multiple areas of the project at the same time due to logistics and bypass sequencing which was dependent on the first reach of sanitary sewer being installed complete on Butler. The days lost at the beginning of the project during dry weather caused the remaining work that first season to have a longer duration due to bypassing and trying to work around combined sewers during the rainy fall season.

The condition of the existing tunnel on Ionia Street that started collapsing during the sanitary sewer installation, caused idle time and reduced production while developing and executing a plan to safely install the sanitary sewer and abandon the tunnel while keeping the existing water main in service on the north side of the new sanitary sewer. Our production was reduced to half of what we expected on Ionia Street.

Very wet weather this spring also contributed to delays on the project which could normally be made up by working Saturdays. Since Saturdays were not an option, the project falls further behind after every weather event.

Working Saturdays helps move the project along and gives us flexibility when scheduling concrete and asphalt pavement restoration as we near the end of the project.

Sincerely,

Tom Starck

Tom Starck
Leavitt & Starck Excavating, Inc.
517-202-5068

Richmond, Renee

To: Boak, Sherrie
Subject: RE: [EXTERNAL] Noise Special Permit

From: Jana Nicol <jananicol@yahoo.com>
Sent: Saturday, August 1, 2026 1:48 PM
To: City Council <City.Council@lansingmi.gov>; Clerk, City <City.Clerk@lansingmi.gov>
Subject: [EXTERNAL] Noise Special Permit

Dear City Council and City Clerk,

We have been asked more than once during the CSO project for a noise waiver and we keep saying No. And No means No.

The contractors start prior to 8 am Monday - Friday and work past 5 pm. It's dirty, it's noisy, it's disruptive. And while all of us in this neighborhood agree the project needs to be done, it is a very intrusive project.

People have had items vibrate off the shelves in their homes and break due to this project. And yet the engineers refuse to monitor the vibration or the impacts it is having on our 80+ year old homes. Neighbors here are very anxious and stressed.

We do not want work done on Saturdays, for many of us it is the only day of rest we have.

The attached photo is from a broken vase at the home of Mark Taylor on May 21, 2026. The construction caused it to vibrate off their mantle. Just one of many examples of the damage done by the vibration from this project.

Jana Nicol
jananicol@yahoo.com

Public Hearing Notice on the Noise Special Permit

nsing City Council will hold a public hearing on Monday August 10, 2026 a
Tony Benavides Lansing City Council Chambers, Tenth Floor, Lansing C
Michigan Ave., Lansing, Michigan for the purpose stated below:

rd an opportunity for all residents of the City of Lansing to appear and b
gard to a request for a Noise Special Permit in accordance with the prov
r 654 of the Code of Ordinances, while Leavitt and Starck Excavating
ting work as part of the Combined Sewer Overflow (CSO) 015South Pr
ays from 8:00 AM to 4:30 PM for the period of August 29, 2026, through
26. **The Project area generally bounded by W Shiawassee Street
ide, N Jenison Avenue on the eastside, W Michigan Avenue
ide, and Verlinden St. on the westside .**

re information, please call 517-483-4177. If you are interested in this
attend the public hearing or send a representative. Written comments
ed between 8 a.m. and 5 p.m. on City business days if received before 5
of the Public Hearing at the City Clerk's Office, Ninth Floor, City Hall, 1
an Ave., Lansing, MI 48933 or email city.clerk@lansingmi.gov.

wope, Lansing City Clerk, MMC/MiPMC
nsingmi.gov/Clerk

Resolution #2026-###

By the Committee on City Operations
Resolved by the City Council of the City of Lansing

WHEREAS, a public hearing was held on Monday, August 10, 2026, in consideration of the request by Leavitt and Starck Excavating, Inc., the construction contractor for the Combined Sewer Overflow (CSO) 015South Project, for issuance of a waiver of the noise ordinance on Saturdays from 8:00 AM to 4:30 PM for the periods ugust 29, 2026, through October 31, 2026; and

WHEREAS, timely completion of this project is specifically required by Administrative Consent Order #ACO-05153, entered Dec. 19, 2019; and

WHEREAS, the large amount of construction required for the remainder of this project will encompass all of the 2026 construction season; and

WHEREAS, in order to complete the project within the 2026 construction season, additional workdays will be required; and

WHEREAS, for the periods August 29, 2026, through October 31, 2026, the construction contractor, Leavitt and Starck Excavating, Inc., has requested a waiver of the noise ordinance on Saturdays from 8:00 AM to 4:30 PM; and

WHEREAS, the City of Lansing Public Service Department recommends that the contractor be granted the requested noise waiver in order to:

- reduce the amount of time local access for property owners is impacted;
- allow the contractor to have the ability to work some Saturdays when necessary for completion of important work activities; and
- keep the project on-schedule based on rain days.

NOW THEREFORE BE IT RESOLVED that the City Council grant a waiver of the noise ordinance to Leavitt and Starck Excavating, Inc., while the company is conducting work as part of the CSO 015South Project on Saturdays from 8:00 AM to 4:30 PM for the period August 29, 2026, through October 31, 2026.

City Operations. Reviews licensing and regulation matters, personnel matters, and human services matters; reviews matters pertaining to the arts, cultural, and community-wide activities, special events and leisure time programs; has general oversight of City government operations (except those more specifically covered by another standing committee); reviews and prepares amendments or revisions to Council Rules; develops policies that would turn over routine matters to the administration wherever possible; and reviews all matter pertaining to wastewater treatment, sewer, and street needs; long range infrastructure, and parks and recreation needs; and development and the municipal parking system, including parking enforcement and policies.

NOW, THEREFORE BE IT RESOLVED, that the Lansing City Council has established the following as its Fiscal Year 2027/2028 Budget Policies and Priorities and requests that the Administration review them and encourages that they, to the extent practical, be included in the Administration's budget presented due to the City Council by the fourth Monday in March 2027.

BE IT FURTHER RESOLVED, the **Committee on City Operations** has established the following priorities:

1. $10,000: Printing Costs to Provide Written Materials to Residents who do not have access to computers, internet or cell phones with document capability
2. A review done by the Chief Strategy Officer to determine if there would be a savings to the public by having the City Department on Public Services be charged with the duties of bulk item and trash cleanup which is currently contracted out. This review would also determine the cost to set up a City managed system for these services.

FISCAL YEAR 2023/2024 COMMITTEE PRIORITIES

NOTHING IN FY 2024/2025 RESOLUTION

NOTHING IN FY 2025/2026 RESOLUTION

NOTHING IN FY 2026/2027 RESOLUTION

BE IT FURTHER RESOLVED, the City Council has accepted the following recommendations from the 2026 Board of Public Service for FY 2027/2028: