



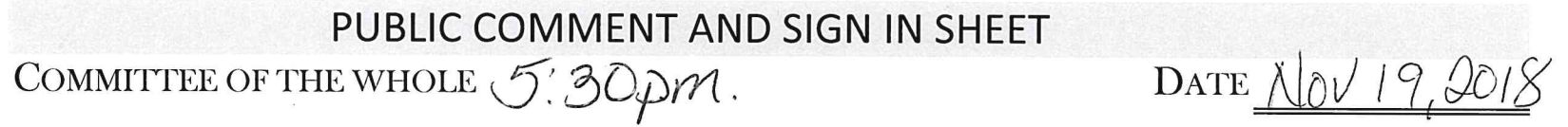
AGENDA
Committee of the Whole
Monday, November 19, 2018 5:30 p.m.
City Council Chambers, City Hall 10th Floor

Council Member Wood, Chairperson
Council Member Washington, Vice Chairperson

1. **Call to Order**
2. **Roll Call**
3. **Minutes**
 - November 5, 2018
4. **Public Comment on Agenda Items (Up to 3 Minutes)**
5. **Presentation:**
 - Michigan Immigration Rights Center – Anna Hill
 - Michigan League of Public Policy-Alicia Guevara-Warren
6. **Discussion/Action:**
 - A.) RESOLUTION- Appointment of David Lenz; LBWL Board of Commissioners; Term to Expire June 30, 2021
 - B.) RESOLUTION – Reappointments:
 - Joseph Ruth – Michigan Avenue Corridor Improvement Authority
 - Jonathan Lum – Michigan Avenue Corridor Improvement Authority
 - Julie Rowe – Human Relations & Community Services Advisory Board
 - C.) RESOLUTION – 2019 City Council Meeting Calendar
7. **Other**
 - Communication from CATA on Proposed Amendments to their Articles of Incorporation
8. **Adjourn**

The City of Lansing's Mission is to ensure quality of life by:

- I. Promoting a vibrant, safe, healthy and inclusive community that provides opportunity for personal and economic growth for residents, businesses and visitors
- II. Securing short and long term financial stability through prudent management of city resources.
- III. Providing reliable, efficient and quality services that are responsive to the needs of residents and businesses.
- IV. Adopting sustainable practices that protect and enhance our cultural, natural and historical resources.
- V. Facilitating regional collaboration and connecting communities

[illegible]



MINUTES
Committee of the Whole
Monday, November 5, 2018 @ 5:30 p.m.
City Council Chambers, City Hall 10th Floor

CALL TO ORDER

Council President Wood called the meeting to order at 5:30 p.m.

PRESENT

Councilmember Kathie Dunbar- arrived at 5:36 p.m.
Councilmember Jeremy A. Garza
Councilmember Adam Hussain
Council Member Brian T. Jackson
Councilmember Peter Spadafore
Councilmember Patricia Spitzley
Councilmember Jody Washington
Councilmember Carol Wood

OTHERS PRESENT

Sherrie Boak, Council Staff
Samantha Harkins, Mayors Executive Assistant
Jim Smiertka, City Attorney
Lisa Hagen, Assistant City Attorney
Doug Fleming, Lansing Housing Commission Interim Director
Brett Kaschinske, Parks and Recreation Director
Joseph Dickson, Over the Ledge Theatre Company
Chad Swan
Oscar Castaneda, Capital Area Soccer League (CASL)
Elaine Womboldt
Kathy Miles

Minutes

MOTION BY COUNCIL MEMBER WASHINGTON TO APPROVE THE MINUTES FROM OCTOBER 22, 2018 AS PRESENTED. MOTION CARRIED 7-0.

Public Comment on Agenda Items

Mr. Dickson spoke in support of Peppermint Creek Theatre Company obtaining the purchase of 6025 Curry Road and asked Council to help them find a location if they do not purchase it.

Supporter of Peppermint Creek Theatre Company stated he was told the "deal was already done" and asked for time to complete their published season at the theatre. He also wanted

the Committee to know that the local theaters share items, services, etc. and with this location ending, in his opinion it will impact the theatre community. Council President Wood clarified no decision was made yet by Council, and the statement of “deal was already done” might have been a misunderstanding from something coming out of the Mayor’s Office.

Resident and participant with the Capita Area Soccer League (CASL) spoke in support of the programs put on by CASL.

Ms. Womboldt spoke on concerns with housing and in her opinion the lack of follow up.

Presentation

Introduction & Update from Interim Lansing Housing Commission (LHC) Director

Doug Fleming

Mr. Fleming briefly went through his resume’ that the Council had, and spoke on the tasks he has begun at the LHC. This included inspections, tracking of resident work orders, and entering the LHC into the HUD process. He acknowledged the City inspections have been performed and broken down into the trades, and they have attacked each issue by using local contractors and their own internal maintenance staff. They continue to speak weekly with the City. Mr. Fleming then outlined the sites:

- 3200 S. Washington: the common doors are on back ordered
- LaRoy Froh: inspections and re-inspections are done and the fire unit is still in litigation.
- Mt. Vernon: half complete with the re-inspections done as the work is done, with the plan to have all work done by November 23.
- Hildebrant: will be complete by the end of the week of November 5, and ready for re-inspection. They will be on the two properties; 52 units; managed by Hildebrant staff.

Regarding the work orders, they have established a standard of completion on each order of 60 days, and any health and safety concerns in 24 hours. In an effort to have people report, they have instituted a 6 month inspection that will be done by LHC staff. Mr. Fleming then provided statistics on the property work orders noting:

- 3200 S. Washington down from 200 to 73
- LaRoy Froy down from 300 to 237
- Mt Vernon down from 135 work orders to 58
- Hildebrant down from 333 work orders to 196

Mr. Fleming then outlined the capital improvement projects which included site lighting at 3200 S. Washington along with tree removal; a new elevator at 3200 S. Washington, along with new security cameras at that location and LaRoy Froh. They continue to work with BWL and Consumers on energy efficient items. They have created spaces for the LPD Community Policing Officer at locations, and will complete kitchen and roof work on properties in FY 2019, creating an \$800,000 investments.

Lastly, Mr. Fleming informed the Committee of a recent RFP for a HUD project, which is a 4-6 process on a plan to be competitive for tax credits and this RFP will find a partner consultant to work with LHC.

Council Member Washington referenced a situation at Hildebrant where she was told the tenants were informed they could not have AC, and could not gather in the shade of the trees. Mr. Fleming stated they will look again at the AC option next summer, and the RAD process will address the central air which is to bring it up to date. He also confirmed that the HUD inspections are different then the City inspections, and they will continue with both.

Council Member Spitzley asked if the concerns with the LHC and inspection fees has been addressed. Mr. Fleming noted it is not unusual for the City to do inspections, and it is part of the City ordinance and they will follow that. He continued that his hope would be that at some point, if the LHC and City partnership continues, they could work out an arrangement between HUD and an abbreviated City inspection and that will be sufficient to all inspections. Council Member Hussain asked if the 6 month inspection program will extend to all LHC properties and was told it would. Mr. Fleming then spoke about the vacant maintenance positions with the LHC and assured the Committee they are continuing to interview and are discussing reorganization of the maintenance team. Their long term plan is to have a regional supervisor who has maintenance experience and work with maintenance staff to address issues. Currently, he assured them, the LHC staff is a wonderful support and are supportive of the concept.

Council President Wood pointed out to Mr. Fleming that the community policing position at 3200 S. Washington was up on its rotation, and asked if there was a new officer assigned yet. She also asked if the improvements mentioned earlier, coming in at \$800,000 were part of their capital improvement dollars noted in their audit. Mr. Fleming stated that they get operating subsidy in addition to a capital budget, and in 2017 their capital budget was just under \$200,000 unspent, and in the 2018 capital budget there are additional funds. The funds are allocated based on some items, but with HUD there is flexibility to substitute if they see items that need to be addressed. Mr. Fleming noted he is currently working on obtaining an intern to create a document that tells what properties are owned, the age and how old the capital items are. This would help towards an overall comprehensive needs analysis. Mr. Fleming acknowledged that Officer Arnold is already training the new officer for 3200 S. Washington and they will have additional security with the new cameras.

Council President Wood asked about the resident board training, and Mr. Fleming confirmed he has begun the discussions and will be taking them to training and working on the standards they will be held responsible for moving forward.

Council Member Hussain stepped away from the meeting at 6:16 p.m.

DISCUSSION/ACTION

RESOLUTION – Set the Public Hearing; Sale of City Property located at 6025 Curry Lane (Miller Road Center)

Mr. Kaschinske provided the location of the property, noted it is a 6,000 square foot structure, confirmed most of the programs that were held there were transferred to Alfreda Schmidt, and the LFD requests the current tornado siren located there remain.

Council Member Hussain returned to the meeting at 6:18 p.m.,

Mr. Kaschinske continued by assuring the Committee that the approved purchaser is aware of the siren and does not have an issue with staying on the building. He added that there was an appraisal done in 2016 at \$155,000. They did not put to bid until July 2018 with bids due 2 months later on 9/27/2018. There were three (3) bids submitted; Peppermint Creek Theatre Company for \$5,000 and the CASL at \$35,000 and a second option offer from CASL of \$25,000 down and \$10,000 a year for 10 years. The last offer is the resolution approved for recommendation to Council, with intention of placing the property back on the tax rolls. The agreement has been placed on file in the Clerk's office November 1, 2018 and will be ready for the public hearing 30 days later.

Mr. Costenada spoke on activities in the community CASL has been involved.

Mr. Kaschinske outlined the agreement page by page with the Committee, which included the method of payment, land contract plan, and tax status. Council Member Spadafore pointed out that CASL is a non-profit so they will be tax exempt also. Mr. Smiertka clarified that a 501c3 is not exempt automatically from taxes; they will have to go through a process.

Mr. Kaschinske continued with the review of the agreement which outlined expenses, a pending closing date, and confirmed that Peppermint Creek will have 120 days per their contract to execute the option to leave. Council President Wood asked if there were any deed restrictions on the property, at which Mr. Kaschinske confirmed there was not and they would not be placing any. Council President Wood inquired into if they proposed any restriction that if CASL sold, since they are a non-profit, if they chose to sell they can only sell to a non-profit.

Council President Wood asked Mr. Smiertka if the Peppermint Creek supporting letter from the South Lansing Community Development Association (SLCDA) signed by Council Member Dunbar raises the potential of conflict. Council Member Spitzley asked if Council Member Dunbar could recuse herself instead of a call for conflict. Mr. Smiertka stated that per the Charter, if it is questioned by another Council Member it must called for a vote.

Council Member Dunbar stated she was going to asked to be recused, and the only reason she wrote the letter was that Peppermint Creek asked her for the letter when they submitted the bid.

MOTION BY COUNCIL MEMBER WASHINGTON TO VOTE ON A OF CONFLICT OF INTEREST ISSUE WITH COUNCIL MEMBER DUNBAR PER A LETTER OF SUPPORT WITH THE BID FROM PEPPERMINT CREEK THEATRE COMPANY.

Council Member Spadafore asked legal for opinion on what is a "legal conflict". Mr. Smiertka stated a Council Member writing a letter of support on behalf of an organization taking a position against what is being proposed. Council Member Jackson questioned the conflict since it was on SLCDA letterhead. Council Member Dunbar explained that a conflict is normally when there is a financial gain; similar to the budget; but she has no financial gain in this case. She was asked for the letter on behalf of the non-profit, therefore asking to be recused. Mr. Smiertka acknowledged there was no financial interest but the Charter says "conflict".

Council Member Washington clarified for the Committee that her vote was not stating there was any accusation that Council Member Dunbar did anything wrong, but this was a matter of process.

MOTION CARRIED 5-2.

MOTION BY COUNCIL MEMBER DUNBAR TO RECUSE HERSELF FROM THE VOTE.
MOTION TO RECUSE 6-1.

The Committee discussed the time line for the theatre schedule and Mr. Kaschinske confirmed they have been working with the theatre company and will meet again on November 7th. They have not given the 120 day notice at this time, and CASL is willing to work with them. Council Member Spadafore asked if a long term contract like this has been in the past, and Mr. Kaschinske stated one was done with Grandwoods in Delta Township. He was then asked about who would be responsible for maintenance and liability. Ms. Hagen stated it was a traditional land contract and that all maintenance and control of the building will be CASL, who will hold the deed.

Council Member Spadafore stepped away from the meeting at 6:40 p.m.

Council Member Spitzley referred back to the public comments which were stated “the Council does not care”, but she pointed out the RFP process was followed and the theatre was not the winning bid, therefore it is not the City’s responsibility to help them find a new location.

Council Member Spadafore returned to the meeting at 6:42 p.m.

Council President Wood spoke in support of offering an option for the theatre to use Alfreda Schmidt.

Mr. Smiertka confirmed Council Member Dunbar could be involved in the discussion, just not in the vote.

Council Member Dunbar asked if any of the theatre events can be announced in the Parks and Recreation guide. Mr. Kaschinske stated that whenever they have partnered with an organization where they rented the City facilities they were published when there was a shared revenue back to the City.

Council President Wood stated the hearing would be on the Council agenda on November 19th for action setting of the hearing and the hearing on December 10, 2018.

MOTION BY COUNCIL MEMBER WASHINGTON TO APPROVE THE RESOLUTION TO SET THE PUBLIC HEARING FOR DECEMBER 10, 2018. MOTION CARRIED 8-0.

Other:

Closed Session at 6:50 p.m.

MOTION BY COUNCIL MEMBER WASHINGTON TO GO INTO CLOSED SESSION TO CONSIDER THE PURCHASE OR LEASE OF REAL PROPERTY UP TO THE TIME AN OPTION TO PURCHASE OR LEASE THAT REAL PROPERTY IS OBTAINED. ROLL CALL VOTE 8-0.

Reconvene at 7:17 p.m.

ADJOURN

The meeting was adjourned at 7:18 p.m.

Respectfully Submitted by,
Sherrie Boak, Recording Secretary
Lansing City Council
Approved by the Committee on

Protecting Immigrant Families *Michigan*

Anna Hill, Attorney
Michigan Immigrant Rights Center

Alicia S. Guevara Warren, Kids Count Project Director
Michigan League for Public Policy



Lansing City Council
November 19, 2018

Why we're talking about “public charge”

An attempt to dismantle our family-based immigration system, by closing the door to a green card for all but the wealthiest of immigrants. After failing to get a bill through Congress, the Trump administration is trying another tactic—changing the “public charge” rules through the administrative rulemaking process.

The origins of public charge

- Immigration restrictions have been rooted in excluding the impoverished since 19th century.
 - 1840's and 50s: cultural and religious prejudice against poor Irish Catholic immigrants. States started legislating to keep them out.
 - In 1882 Congress passed first law to exclude “*persons likely to become a public charge*” but didn't define what “public charge” meant.
 - For the first 100 years, the public charge ground was used more than any other to deny entry or permanent status to intending immigrants.
 - In 1996, our current public charge test was narrowed and codified.
-

Public Charge under current law

Under immigration law, a person may not be *admissible* into the United States if they are deemed “likely to become a public charge.” Generally, this applies when a person is seeking to

- enter the U.S. *or*
 - get a “green card” (become a Lawful Permanent Resident)
-

Public Charge under current law

Public Charge is currently defined as an **immigrant who is likely to become primarily dependent on the government for subsistence.**

Evaluation looks at “totality of circumstances”

- Past vs. current vs. future; age, family, health status, employment...
 - “affidavit of support” from sponsor, including sponsor’s income
 - *Only two types of public benefits may be considered:*
 - Cash assistance for income maintenance
 - Long-term institutionalized care
-

Who's subject to public charge?

- Largely affects family-based immigrants.
- Family-based immigration system established in 1965 when national origin quota system was abolished. Considered a compromise to try to keep immigrants white



<https://www.npr.org/2015/10/03/445339838/the-unintended-consequences-of-the-1965-immigration-act>

Proposed changes: a dramatic expansion of public charge

Currently immigrant families can participate in many programs for which they or their children are eligible—i.e. health, nutrition, housing—*without* fear that it will jeopardize their ability to get a green card in the future.

DHS is proposing to redefine public charge as “likely at any time in the future to receive one or more public benefits...based on the totality of the alien’s circumstances.” The test would not only consider a much broader range of benefits an immigrant is receiving, but also the likelihood of them receiving any of those benefits in the future, based on a number of factors.

Threat to Expand Public Charge:

Public benefits considered

Current Law

- Cash assistance (i.e. SSI, FIP)
- Long-term Institutionalized care at gov't expense

Proposed New Regulation

- Applicant's use of:
 - Cash assistance (including FIP, SSI)
 - Long-term Institutionalized care at gov't expense
 - Non-emergency Medicaid
 - Food Stamps (FAP)
 - Housing assistance
 - Medicare Part D Low Income Subsidy

Asks for feedback on including CHIP-funded programs

Threat to Expand Public Charge

Multi-factor Test

Current Law

For family-based petitions, focus on sponsor's income and ability to support immigrant. Sponsor must make at least 125% of poverty level

Proposed New Regulation

- Immigrant (not just sponsor) must make at least 125% of FPL - over \$31,000 for family of 4
- Immigrant's Income won't be weighted as a positive factor unless over 250% of FPL - nearly \$63,000 for family of 4
- Other negative factors include limited English proficiency, use of fee waivers, limited education, health conditions that affect ability to work, lack of health insurance or ability to afford treatment.
- Sponsor's income would not outweigh other negative factors

Public charge does not apply to all immigrants

Public Charge does not apply to:

- Refugees and asylees
- Victims of human trafficking (T- Visas)
- Victims of Crime (U-Visas)
- Special immigrant juveniles (SIJ)
- Applicants for Cancellation of Removal
- Cuban Adjustment Act
- Adjustment under NACARA
- Naturalization

What about green card holders?

Generally not subject to continued public charge determinations, but should take caution if traveling for more than 6 months outside U.S.

Extremely limited grounds for deportation

Proposed Rule Timeline

To change the public charge rules in the U.S., the Department of Homeland Security (DHS) has to follow a formal rulemaking process that includes seeking feedback from the public.

- ▼ **Proposed rule published in Federal Register for 60-day public comment period
Oct. 10, 2018 - December 10, 2018**
 - ▼ Public Comment ends December 10, 2018
 - ▼ DHS reviews & responds to the comments; may change proposed rule - several months
 - ▼ Final rule published with 60 day period before going into effect
-

Impact & Response

Understanding the Impact and Effective Responses

Impact of proposed changes in Michigan

13% of children in Michigan live in immigrant families

PROGRAMS IMPROVE OUTCOMES FOR KIDS

One in four Michigan children in an immigrant family lives in poverty⁸ and 47% live in families with low incomes and limited resources.⁹

Under the proposed rule change, as the largest share of participation in four of the major public programs, children ages 0-17 would be at the highest risk of not enrolling or disenrollment from programs aimed to improve well-being and development.

31% of Michigan children in immigrant families live in a household with a high housing cost burden¹⁰ and they are twice as likely than U.S.-born children to live in crowded housing.¹¹

Housing assistance delivers an important support for families who cannot afford rising housing costs. Without it, children may be forced into overcrowded housing in high-poverty areas. They may also become homeless as a result.¹²



Impact of proposed changes in Michigan

Who could feel a chilling effect on benefits access?

283,000 Michiganders, including 114,000 children

Economic Loss to Michigan

Simulated impact of proposed public charge rule at 25% disenrollment

Loss of Federal Funds to Michigan	\$153 million
Potential Economic Ripple Effects (loss to grocery stores, doctors' offices, hospitals, etc.)	\$292 million
Potential Jobs Lost	1,990

Strategies to Respond

Submit public comments by December 10

Educate service providers and immigrant families to fight the chilling effect

Story advocacy to document the harm and also lift up stories of how benefits help families thrive. If you can share how this rule affects you, your family, your client, or the community you serve, share your story on this secure form. [English](#); [Spanish](#)

Prepare for litigation

Strategies to Respond

Adopt a resolution:

- Opposes the proposed public charge rule
- Commits to submit comments

A RESOLUTION OPPOSING THE PROPOSED FEDERAL PUBLIC CHARGE RULE CHANGES

WASHTENAW COUNTY BOARD OF COMMISSIONERS

October 24, 2018

WHEREAS, the federal government is proposing changes to the “public charge” rules; and

WHEREAS, the current definition of “public charge” is a person who has become or is likely to become primarily dependent on the government for subsistence. Under the current policy, the only benefits considered in the public charge test are cash assistance and government-funded long-term institutional care; and

WHEREAS, on October 10, 2018, the federal Department of Homeland Security (DHS) published proposed rule changes in the federal register that would drastically change the definition of public charge to apply to anyone who is likely to use more than a minimal amount of cash, health, nutrition or housing programs; and

WHEREAS, the proposed rules would make it much more difficult for low and moderate income immigrants to get a green card, extend or change their temporary status in the U.S.; and

WHEREAS, a value of our nation and Washtenaw County is opportunity; immigrants have come to this country with little and, over time, have contributed to our communities and improved their lives and the lives of their families. This proposed rule is inconsistent with that value; and

WHEREAS, a value of our nation and Washtenaw County is diversity; the proposed rule will disproportionately affect minorities and female headed households and is inconsistent with our values; and

WHEREAS, a value of our nation and Washtenaw County is humanitarian concern for persons facing political and religious persecution; the proposed rule will make it harder for these immigrants to safely travel to and remain in our country and is inconsistent with our values; and

Will it make a difference to comment?

Government's justification for the rule is supposedly about promoting self-sufficiency. This is a chance to correct the narrative--immigrant communities work incredibly hard for low wages.

- raise the issue with policymakers, from multiple sectors
- build administrative record to delay implementation & challenge in court

We've seen it work. Ex: DOL rule that would have allowed tipped wage theft

How To Make Comments

Online at protectingimmigrantfamilies.org or at Regulations.gov
www.regulations.gov/document?D=USCIS-2010-0012-0001

By mail:

Samantha Deshommes, Chief, Regulatory Coordination Division Office of Policy and Strategy,
U.S. Citizenship and Immigration Services Department of Homeland Security
20 Massachusetts Avenue NW Washington, DC 20529-2140

How To Make Comments

For individual comments, there's a template at protectingimmigrantfamilies.org, but **use your own words** as much as possible so that it counts as a *unique* comment.

1. Introduce yourself and your connection to immigrants
2. Explain your concerns about the proposed rule and the impact it will have

For institutional comments, check out:

- Comment Template & resources available in the [PIF Michigan Comment Toolkit](#)
- Sector-specific templates available at: bit.ly/PIFsectorcomments

How To Make Comments

- Program experts: explain how Medicaid/SNAP/Housing/Medicare Part D Subsidies improve people's lives.
 - Service providers to immigrants: describe why immigrants come; how they use government benefits, what it means for the well-being of them and their children; and how they contribute to their families and community.
 - Concerned individuals: explain what you think our country's values should be and why this change goes against it. If applicable, also talk about the role that access to benefits has played in your own life.
 - If you are an immigrant or have family members that were immigrants, describe your/their experience, especially if you can point to your/their contributions to America.
-

How To Make Comments

Organizational / Agency / Business Comments

- **Submit your own comment**, rather than signing onto comments from someone else. Numbers count.
 - **If you have credibility in an issue area, say so.** Explain why you are uniquely qualified to offer this perspective, including educational and professional background. Consider attaching your CV.
 - **Attach research and supporting documents.** If you cite to research and supporting documents in your comments, include them as an attachments or include a live link and specifically request this material be reviewed.
-

Reach Out to Your Networks

Now is the time to comment, and talk to others about doing the same.

What individuals/organizations do you know that might be impacted?

- Low-income workers
 - Education
 - Healthcare
 - Nutrition
 - Child Welfare
 - Housing
 - Tax Assistance
 - Faith and Community Groups
 - Elected Officials
-

Protecting Immigrant Families *Michigan* Campaign

ACCESS

Detroit Hispanic Development Corporation
Michigan Immigrant Rights Center
Michigan League for Public Policy

<https://michiganimmigrant.org/protecting-immigrant-families-michigan>



Plummer, Marilyn

From: noreply@civicplus.com
Sent: Monday, September 10, 2018 9:09 PM
To: Plummer, Marilyn
Subject: Online Form Submittal: Application for Appointment to Board or Commission

Application for Appointment to Board or Commission

Thank you for your interest in serving on a Lansing Board, Commission or Committee.

Certain boards, commissions or committees require appointees to be a registered elector in the City of Lansing (Charter Section 2-102) and be a resident of Lansing for one year prior to taking office (Charter Section 2-102).

Appointees to every board, commission or committee must not be in default to the City at the time of taking office (Charter Section 2-103.2) and not have been convicted, within 20 years of taking office, of a violation of the election laws of the City of Lansing, State of Michigan, or the United States; a violation of public trust; or any felony (Charter Section 2-103.1).

Date	9/10/2018
First Name	David
Middle	Field not completed.
Last Name	Lenz
Other name(s) by which you have been known, including maiden names	Field not completed.
Date of Birth	
Address	1825 Vassar Dr.
City	Lansing
State	Michigan
Zip Code	48912
Email	lenzdavidp@gmail.com

Gender	<i>Field not completed.</i>
Ward	1
Precinct	003
Best phone number to contact you	5178192475
Last 4 digits of social security number	
In what year did you move to Lansing?	1987
Additional information regarding experience and credentials	<i>Field not completed.</i>
Occupational Background	Architect
Educational Background	Master of Architecture - University of Detroit Mercy
Please attach a resume if available	<i>Field not completed.</i>
First choice for board to serve on	Board of Water and Light ✓
Second choice of a board to serve on	Capital Area District Library Board (CADL) ✓
Third choice of a board to serve on	Capital Region Airport Authority (CRAA) ✓
Fourth choice of a board to serve on	Potter Park Zoo ✓
Please comment briefly on why you wish to serve on a particular board or commission. Please be specific as to your goals and ideas about how you wish to contribute to the work of the board or commission	I would like to serve on the Board of Water and Light Commission because I believe in public ownership. Citizen's voices are essential to good governance and serving on the commission will allow me to represent the people of ward 01, precinct 03. I also believe a publicly owned utility should reflect and serve the community. I hope to be the voice of my community and help to ensure the Lansing Board of Water Light responds to the community's needs and act in the best interest of residents of Lansing.
Qualifications and Eligibility – At this time, if you do not meet one or	<i>Field not completed.</i>

more of the qualifications
or eligibility requirements
listed at the top, please
state here the requirement
to be met and explain
how you will be qualified
or eligible before you
would be sworn in to an
appointed office

Background Check
Authorization

I agree, I disagree

Please type your name in
this box to signify that
you can serve on a board
or commission and the
information in this
application is accurate to
the best of your
knowledge

David Lenz

Date & Time

9/10/2018

Email not displaying correctly? [View it in your browser.](#)

aia | ncarb

david LENZ

1825 vassar dr. lansing, mi

cell: 517.819.2475

email: lenzdavidp@gmail.com

Master Of Architecture

university of detroit mercy

school of architecture

detroit, michigan

may 2010

cumulative GPA: 3.5

EDUCATION

LEADERSHIP

president | aia mid-michigan exec. board

aia mid-michigan chapter

2018-current

vice president | aia mid-michigan exec. board

aia mid-michigan chapter

2017-2018

director | public awareness committee

aia michigan chapter

2016-current

director | public space design team

lansing economic area partnership

2018-current

youth group leader

st. gerard parish

2014-2015

head wood shop attendant

university of detroit mercy

2009-2010

EXPERIENCE

Architect Licenses:

State of Michigan: 2015 – current

Bergmann Associates

lansing, mi

project architect

manage projects up to \$2 million

retail, mixed-use, institutional,

professional office

November 2016 – current

Studio Intrigue Architects

lansing, mi

architect

managed projects up to \$2 million

retail, mixed use, multi-family, health

care, professional office, residential,

September 2011 – November 2016

Lansing Community College

lansing, mi

adjunct professor

introductory computer BIM modeling

January 2016 – January 2017

ProVisions LLC

bingham farms, mi

architectural designer

lead designer for multi-tenant

industrial buildings

April 2011 – September 2011

Swanson Design Studios

lanisng, mi

architectural intern

assisted firm principals throughout all

stages of projects

religious, multi-family, mixed-use,

retail, office

May 2007 – August 2008

BY THE COMMITTEE OF THE WHOLE
RESOLVED BY THE CITY COUNCIL OF THE CITY OF LANSING

WHEREAS, the Mayor made the appointment of David Lenz of 1825 Vassar Drive, Lansing, MI 48912 as the 1st Ward Member of the Lansing Board of Water and Light for a term to expire June 30, 2021; and

WHEREAS, the nominee has been vetted by the Mayor's Office and meets the qualifications as required by the City Charter; and

WHEREAS, the Committee of the Whole took affirmative action on November 19, 2018.

NOW, THEREFORE, BE IT RESOLVED that the Lansing City Council, hereby, confirms the appointment of David Lenz of 1825 Vassar Drive, Lansing, MI 48912 as a 1ST Ward Member of the Lansing Board of Water and Light for a term to expire June 30, 2021.

BY THE COMMITTEE OF THE WHOLE
RESOLVED BY THE CITY COUNCIL OF THE CITY OF LANSING

WHEREAS, the Mayor made the reappointments to various Boards as stated below:

Michigan Avenue Corridor Improvement Authority:

Joseph Ruth as a Member for a term to expire June 30, 2022; and

Jonathan Lum as a Resident Member for a term to expire June 30, 2020; and

Human Relations and Community Services Advisory Board:

Julie Rowe as an At-Large Member for a term to expire June 30, 2022; and

WHEREAS, the Mayor's office has vetted the nominees and meets the qualifications as required by the City Charter; and

WHEREAS, the Committee of the Whole took affirmative action on November 19, 2019.

NOW, THEREFORE, BE IT RESOLVED that the Lansing City Council, hereby, confirms the reappointments to various Boards as stated below:

Michigan Avenue Corridor Improvement Authority:

Joseph Ruth as a Member for a term to expire June 30, 2022.

Jonathan Lum as a Resident Member for a term to expire June 30, 2020.

Human Relations and Community Services Advisory Board:

Julie Rowe as an At-Large Member for a term to expire June 30, 2022.

Plummer, Marilyn

Mich. Ave Corridor

From: noreply@civicplus.com
Sent: Thursday, September 27, 2018 3:55 PM
To: Plummer, Marilyn
Subject: Online Form Submittal: Application for Appointment to Board or Commission

Application for Appointment to Board or Commission

Thank you for your interest in serving on a Lansing Board, Commission or Committee.

Certain boards, commissions or committees require appointees to be a registered elector in the City of Lansing (Charter Section 2-102) and be a resident of Lansing for one year prior to taking office (Charter Section 2-102).

Appointees to every board, commission or committee must not be in default to the City at the time of taking office (Charter Section 2-103.2) and not have been convicted, within 20 years of taking office, of a violation of the election laws of the City of Lansing, State of Michigan, or the United States; a violation of public trust; or any felony (Charter Section 2-103.1).

(Section Break)

Date	9/27/2018
First Name	Joseph
Middle	Field not completed.
Last Name	Ruth
Other name(s) by which you have been known, including maiden names	Field not completed.
Date of Birth	
Address	6480 Kernwood Road
City	East Lansing
State	Mi
Zip Code	48823
Email	Joseph.Ruth@Sparrow.org

Gender	Male
Ward	Regional
Precinct	<i>Field not completed.</i>
Best phone number to contact you	517.364.5000
Last 4 digits of social security number	
In what year did you move to Lansing?	0000
Additional information regarding experience and credentials	<i>Field not completed.</i>
Occupational Background	EVP and COO, Sparrow Health System
Educational Background	<i>Field not completed.</i>
Please attach a resume if available	<u>Resume JJR 2018.doc</u>
First choice for board to serve on	Michigan Avenue Corridor Improvement Authority
Second choice of a board to serve on	<i>Field not completed.</i>
Third choice of a board to serve on	<i>Field not completed.</i>
Fourth choice of a board to serve on	<i>Field not completed.</i>
Please comment briefly on why you wish to serve on a particular board or commission. Please be specific as to your goals and ideas about how you wish to contribute to the work of the board or commission	I would be honored to be reappointed to the Authority
Qualifications and Eligibility – At this time, if you do not meet one or	<i>Field not completed.</i>

more of the qualifications
or eligibility requirements
listed at the top, please
state here the requirement
to be met and explain
how you will be qualified
or eligible before you
would be sworn in to an
appointed office

Background Check
Authorization

I agree

Please type your name in
this box to signify that
you can serve on a board
or commission and the
information in this
application is accurate to
the best of your
knowledge

Joseph J Ruth

Date & Time

9/27/2018 4:00 PM

Email not displaying correctly? [View it in your browser.](#)

Joseph J. Ruth

6480 Kernwood Drive, East Lansing, Michigan 48823

Phone: (517) 339-0638 • Cell (517) 927-5753

E-mail: Joseph.Ruth@Sparrow.org

EXPERIENCE

Thirty-three years of Executive leadership experience across six diverse healthcare systems, including operational improvement, strategic direction setting, merger, acquisition and integration leadership, Physician Enterprise development and nationally recognized expertise in Population Health. Success is achieved through a combination of creating a compelling vision and strategy combined with analytical expertise, strong interpersonal skills, steady leadership, operational knowledge, and the ability to translate and communicate complex issues throughout an organization in a clear, concise, and timely manner.

SPARROW HEALTH SYSTEM, Lansing, Michigan

June 2007 – Present

The Health System is comprised of 841 inpatient beds at 5 Hospitals, Physicians Health Plan HMO/PPO, a 450-provider employed Medical Group, a Clinically Integrated Network, a Health and Fitness Center, and is part of the Mayo Clinic Care Network. The flagship Hospital is a Level One Trauma Center and major teaching hospital affiliated with Michigan State University. Annual revenues are in excess of \$1.3 billion.

Executive Vice President and Chief Operating Officer

2010 – Present

Responsible for the development and achievement of the long-term Health System strategic goals. Scope of responsibilities include the direct leadership and oversight of the Chief Financial Officer, the Chief Administrative Officer, the Chief Human Resources Officer, the Vice President-Community Hospitals and Post-Acute Care, the Vice President-Sparrow Medical Group, and the Vice President-Clinical Integration.

Previous leadership responsibilities include the Chief Medical Officer, the Chief Nursing Officer, the Vice President-Professional Services, the Chief Medical Information Officer, the Vice President-Operations and Facilities and the Vice President-Legal and Risk Management.

Major Accomplishments:

- Achieved significant growth in key financial performance metrics:
 - Growth of Net Assets from \$416M to \$898M
 - Core Market Share growth from 52.7% to over 62%
 - Days Cash on Hand from 167 to 225 days

- Authored the System's Population Health strategy and implemented the creation of a local Clinically Integrated Network, a state-wide network of clinically integrated networks called Affirmant Health Partners and a Population Health Service Organization that is driving clinical standardization for chronic disease care.
- Championed a Culture of Safety at Sparrow and initiated the Daily Safety Check best practice, along with launching the System's High Reliability journey.
- Continued leadership of the Strategic Horizon Planning process that delivers financial discipline, funds growth strategies and creates structures to move from volume to value.
- Formed a cohesive and high performing 450 provider Medical Group from a loose collection of less than 50.
- Developed a Master Facility plan that included new ORs, a Cancer Center, a cafeteria and multiple ambulatory care centers with consistent and recognizable branding.
- Lead Executive for merger and acquisition strategies of community hospitals and physician practices.
- Greatly improved access to care through the creation of a network of Urgent Care centers, FastCare retail clinics and a transformative primary care practice in a local homeless shelter.
- Executive Co-leader of a best in class installation of the enterprise wide EPIC EHR, also known as iSparrow.

Senior Vice President and Chief Strategy Officer

2007-2010

Responsible for setting the culture, strategic direction, and growth ambition for the region's premier Health System. Other responsibilities include providing leadership for the formation of a multi-specialty medical practice, system wide advocacy efforts and new business development.

Major Accomplishments:

- Created a Strategic Plan of Excellence framework and lead the Health System Board and Executive Leadership through a Strategic Horizon planning process that established a clear path for volume growth, improved financial performance, prioritized resource allocations and acquisition/divestiture priorities.
- In conjunction with the Health System Governance structure and Executive Team, authored and implemented a new Mission, Vision, Values set and Brand Strategy that created a singular Sparrow and aligns the disparate entities with focus on quality and the patient experience.
- Established a robust internal and external communication system that assures the ability to deliver timely, more consistent messages across the health system and the community, which reinforces Sparrow's Mission and Vision with key stakeholders.
- Led a significant aspect of the Baldrige quality journey and championed the effort to integrate Baldrige principles into the mainstream activities of the Hospital/Health System.
- Established a Health System advocacy initiative that has raised Sparrow's stature and influence at the local, state and national levels.
- Improved the operational and financial performance of the Marketing Department, Health and Wellness, Home Care, Regional Medical Supply, Pharmacy Plus and have established a new era of fundraising with the Foundation.

- Lead strategist and negotiator for the acquisition of the region's premier Cardiology group practice, which solidified a historically weak service line while providing a projected contribution margin of \$22 million over 5 years.

COVENANT HEALTHCARE, Saginaw, Michigan

July 1998 – June 2007

Vice President, Network Development

1999 – June 2007

Responsible for the corporate strategic planning and marketing of a 670-bed regional referral center, the creation and implementation of the system's regional strategy, all insurance contract negotiations, employed physician practice management and recruitment, performance and growth of the Visiting Nurse Services division, property management function and all aspects of Covenant HealthCare Partners (PHO), serving as its Chief Executive Officer.

Major Accomplishments:

- Development of a medical staff alignment strategy; the first phase of which involved the syndication of an Ambulatory Surgery Center in partnership with 18 surgeons.
- Conceived and implemented the Corporate Regional Strategy that has positioned Covenant as the tertiary referral center for 7 Critical Access Hospitals, created a call center for regional transfers, authored the Covenant Regional Partnership strategic plan, and led the introduction of a hospital service liaison function to the region.
- Redesigned the physician compensation model, resulting in financial improvement of over \$4 million annually in less than two years' time without the degradation of physician relationships over the transition period.
- Improved hospital financial performance by more than \$5 million annually through the renegotiation of third party reimbursement contracts.
- Re-engineered the Business Development Department including the development of an improved internal communication process, the implementation of a customer relationship management database, and the creation of a system for the development of corporate business plans including the introduction of the Net Present Value methodology for project prioritization.
- Engineered the approval of the Hospital master site plan by the City of Saginaw including improved roadways and the inclusion of the campus in a tax-free Renaissance Zone.

CEO Covenant Healthcare Partners, Saginaw, Michigan

July 2000 – June 2007

Responsible for the strategic direction and leadership of a Physician-Hospital organization owned equally by Covenant HealthCare and 52 primary care physicians. The corporation exists to improve the delivery and efficiency of care via risk arrangements with insurers and aligning the incentives of the hospital, physicians, and health plans.

Vice President for Merger and Integrations

July 1998 – 1999

Responsible for leading all aspects of the merger process between Saginaw General Hospital and St. Luke's Hospital, forming Covenant HealthCare. Provided leadership and direction to an internal transformation management team and external consulting group, charged with creating a new corporate culture and delivering over \$60 million of cost savings over the first five years post-merger.

SAGINAW GENERAL HOSPITAL, Saginaw, Michigan

1995 – 1998

Chief Financial Officer

Responsible for all aspects of financial management, accounting practice and reporting for an integrated delivery system including a 337-bed general hospital; a for-profit subsidiary including DME and a PHO; a not-for-profit MOB/Ambulatory Surgery Center, and a charitable Foundation. Other responsibilities included managed care strategy, information technology, materials management, physician practice management, and risk management.

INGHAM MEDICAL CENTER, Lansing, Michigan

1990 – 1995

Director of Finance/Controller

1992 – 1995

Responsible for all day-to-day accounting practice and financial management including internal and external financial reporting, annual capital and operational budgets, development of corporate business plans, treasury functions, and the completion of the annual audit.

Assistant Controller

1990 – 1992

ST. MARY'S MEDICAL CENTER, Saginaw, Michigan
Assistant Controller

1986 - 1990

SAGINAW GENERAL HOSPITAL, Saginaw, Michigan
Financial Analyst

1985 - 1986

EDUCATION**Master of Business Administration**
Richard DeVos Graduate School of Management
Northwood University

August 2005

Bachelor of Arts
College of Business, emphasis in Finance
Michigan State University, June 1985

June 1985

PROFESSIONAL ORGANIZATIONS/COMMUNITY INVOLVEMENT

Advisory Board Marketing and Planning Council, Founding member
American Association of Integrated Health Delivery Systems
American College of Healthcare Executives
Healthcare Financial Management Association
Medical Group Management Association
Vice Chair-Vizient (formerly VHA) CAPTIS group
Board Member, Executive Committee Member, Tri Star Trust Bank
Chairman, Demmer Center for Business Transformation at Michigan State University
City of Lansing Financial Health Team 1.0
Board Member, Lansing Regional Chamber of Commerce
Lansing Economic Area Partnership-Regional Collaboration Initiative Committee
Michigan Hospital Association, various committees and councils
Volunteers of America-Facility Planning Committee, Homeless No More Host Committee

From: gruhsdC flyfsævfrp
Sent: Iu|gd|/hshwp eh#5; #534; #7; #DP
To: Sox p hu#P dub|q
Subject: R qdgh#rup #/xep lwd#Dssdfdw|q#ru#Dssrlwp hq#wr#Erdug#ru#Frp p lw|rq

Application for Appointment to Board or Commission

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(Section Break)

Date	9/28/2018
First Name	Jonathan
Middle	Field not completed.
Last Name	Lum
Other name(s) by which you have been known, including maiden names	Jon
Date of Birth	██████████
██████████	██████████ Ave
City	Lansing
State	MI
Zip Code	48912
Email	jonathan.m.lum@gmail.com

Gender	Male
Ward	1
Precinct	<i>Field not completed.</i>
Best phone number to contact you	5177986264
Last 4 digits of social security number	████
In what year did you move to Lansing?	1977
Additional information regarding experience and credentials	Board Member, President of the Board (2016-present) Allen Neighborhood Center Aug 2012 – Present Volunteer Allen Neighborhood Center (ANC) is a non-profit community development agency that supports sustainable, healthy, networked and stable neighborhoods on Lansing's Eastside. Founded in 1999, we work closely with stakeholders in the 48912 zip code to build integrated and synergistic programs that focus on health, housing, food security, economic development, and building social capital.
Occupational Background	EXIT Realty Home Partners Broker / Owner Jul 2016 – Present Lansing, Michigan Area EXIT Realty Home Partners provides a supportive environment for our Realtors. Our hands-on training, mentoring & coaching assists new agents to get their business started and increases the production of experienced agents. We help agents brand themselves and build a sustainable business. EXIT Realty supports our office and agents with cutting edge technology. We pride ourselves for our culture of openness and best practices in the industry. Agent's career, business & retirement is all backed by the EXIT Formula. As a residential Realtor, I partner with buyers & sellers to guide them through the process of a real estate transaction. Through education about the current real estate market and trends, I enable my clients to make an informed decision. I am entrusted to negotiate what is generally considered the most important purchase in my clients lives. With that responsibility, I understand that each situation is unique and I attune myself to deliver the resources best suited for each of my clients. See less Real Estate Agent Keller Williams, Lana Wagner & Co Real Estate Agent Keller Williams, Lana Wagner & Co 2010 – 2016 East Lansing/Lansing, MI • Market properties and guide buyers & sellers through the sales process. • Research and evaluate mortgage options and incentive programs to optimize financing for clients. • Prepare Purchase Agreements,

coordinate property closings, oversee disbursement of funds. Chimera Securities Head Trader/Junior Partner 2003 – 2010 New York, NY • Developed proprietary trading strategies by combining a variety of techniques, expertise and market information resulting in α exceeding industry standards. • Programmed custom filters and algorithms to disseminate market data. • Administered risk management for a team of up to 26; trading volumes reaching over 3 million shares daily. • Established a training and mentoring program for traders and developed procedures for recruiting and hiring, assisting the growth of the firm from around 30 employees to over 200 with two satellite offices. Controls Engineer Kramer Air Tool Kramer Air Tool 1997-2000 Farmington Hills, MI • Supervised controls team and managed projects from concept stage through assembly, installation and integration into the customers production line. • Designed electrical and pneumatic controls for automated industrial machine tools. • Designed and coded Programmable Logical Controllers (PLC) and Human-Machine Interface (HMI) devices. • Customer liaison for scheduling on-site support, installation, preventative maintenance and continuous process improvement. TruMark, Inc. Assistant Materials Manager 1995 – 1997 Lansing, MI • Analyzed production data and trends and presented results to senior management to benchmark and set goals for Continuous Process Improvement (CPI) captured in monthly TruMark Operating Standards (TOS) reports. • Conducted time/motion/method studies, evaluated results, proposed and implemented solutions to increase throughput; for example, decreasing the time for a medium sized die change from 2 hours to nearly 30 minutes. • Developed ISO-9001 (QS-9000) compliant procedures, flowcharts, work instructions and document control.

Educational Background	Michigan State University - Eli Broad College of Business Bachelor of Arts in Business - Finance Concentration Graduated 2003 Activities and Societies: Finance Association, Investment Portfolio Competition - 2nd Place (2002), Deans List Graduated with Honors Lansing Community College, 2000-2001 Kettering University, 1995-1996 Lansing Eastern High School, Class of 1995
Please attach a resume if available	<i>Field not completed.</i>
First choice for board to serve on	Michigan Avenue Corridor Improvement Authority
Second choice of a board to serve on	Planning Board

Third choice of a board to serve on	Zoning Appeals
Fourth choice of a board to serve on	Building Board of Appeals
Please comment briefly on why you wish to serve on a particular board or commission. Please be specific as to your goals and ideas about how you wish to contribute to the work of the board or commission	I wish to serve the community. The Michigan Avenue Corridor is the most important commercial corridor in our region as the road to our state's Capitol and connecting the majority of the the major employers and jobs. Revitalization of this corridor is key to provide a positive first impression to potential employers, visitors and residents.
Qualifications and Eligibility – At this time, if you do not meet one or more of the qualifications or eligibility requirements listed at the top, please state here the requirement to be met and explain how you will be qualified or eligible before you would be sworn in to an appointed office	<i>Field not completed.</i>
Background Check Authorization	I agree
Please type your name in this box to signify that you can serve on a board or commission and the information in this application is accurate to the best of your knowledge	Jonathan Lum
Date & Time	9/28/2018

Email not displaying correctly? [View it in your browser.](#)

Date 3/6/2017

First Name Julie

Middle A

Last Name Rowe

Other name(s) by which you have been known, including maiden names *Field not completed.*

Date of Birth

Address 1910 Old Oakland

City Lansing

State Michigan

Zip Code 48915

Email julie.a.rowe@gmail.com

Gender Female

Ward 4

Precinct 38

Best phone number to contact you 7347358780

Last 4 digits of social security

number

In what year did you move to Lansing?	2015
---------------------------------------	------

Additional information regarding experience and credentials	<i>Field not completed.</i>
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Occupational Background	Legislative coordinator, American Federation of Teachers Michigan; Organizer, American Association of University Women; Communications coordinator, SOS Community Services
-------------------------	--

Educational Background	University of Michigan, sociology
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Please attach a resume if available	<u>rowe resume 2016.pdf</u>
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First choice for board to serve on	Human Relations and Community Services Board (HRCS)
------------------------------------	---

Second choice of a board to serve on	Capital Area District Library Board (CADL)
--------------------------------------	--

Third choice of a board to serve on	Parks Board
-------------------------------------	-------------

Fourth choice of a board to serve on	Potter Park Zoo
--------------------------------------	-----------------

Please comment briefly on why you wish to serve on a particular board or commission. Please be specific as to your goals and ideas about how you wish to	I moved to Lansing in 2015, and I'm very proud to call this community my home. I've found Lansing to be a diverse, inclusive community of working families. My educational and professional experiences have helped me see that communities are strongest when people work together to make sure every person is welcomed and has their needs met, and particularly, the children of our community. The Human
--	---

contribute to the work of the board or commission

Relations and Community Services Department’s mission to improve the quality of life for all Lansing’s residents is central to ensuring a vibrant place for people to call home. I believe strongly in the power of education for transforming lives and improving our communities. In order to learn, grow, and thrive in the classroom, children need stability in housing, good nutrition, and safety in their homes and neighborhoods. I’m very interested in supporting the great work of the Human Relations and Community Services department as they work to ensure every child and family in Lansing have their needs met. Furthermore, the diversity of our city is a strength unique in our region. Lansing’s strong human rights ordinance protecting people from discrimination in housing and employment based on who they are is only as powerful as its enforcement. I believe that it’s our responsibility as citizens to ensure our neighbors are treated with respect and kindness, I would consider it a privilege to serve on this board to ensure the ordinance’s tenets are followed. Now, more than ever, it is more important for neighbors to work together to stand up for each other and ensure our community is a great place to live and work. I would be honored to help support the City of Lansing and the Human Relations and Community Services Department in working toward this goal.

Qualifications and Eligibility –
At this time, if you do not meet one or more of the qualifications or eligibility requirements listed at the top, please state here the requirement to be met and explain how you will be qualified or eligible before you would be sworn in to an appointed office

I meet all qualifications requirements.

Background Check
Authorization

I agree

Please type your name in this box to signify that you can

Julie A Rowe

serve on a board or
commission and the
information in this application
is accurate to the best of your
knowledge

Date & Time

3/6/2017 3:30 PM

EXPERIENCE

LEGISLATIVE MOBILIZATION COORDINATOR | AFT MICHIGAN | AUG 2013 - PRESENT

- Lobby state legislators and state agencies for policies which support public education and working families and advance the interests of teachers, paraprofessionals and education staff through direct meetings, preparing and delivering testimony, and coordination with allies in labor and other progressive education organizations
 - Negotiate with legislators, school management, charter school advocates, and other interest groups to achieve success for school employees on issues including educator evaluation, early literacy education, school funding, charter school expansion and accountability, school reform, and college accessibility and affordability
 - Track, research, analyze, and provide regular reports on legislation in the areas of PreK-16 education, labor, tax policy, appropriations, and civil rights, preparing regular legislative updates for staff, leaders, and rank-and-file members
 - Organize and mobilize leaders and rank-and-file members to develop local organizing plans to effect change in local and state school policy
 - Train members in political action, legislative advocacy, negotiation techniques, and internal and external communication in one-on-one and large group settings
 - Assist local unions in working with school management to implement state law
 - Engage and educate members on legislative issues and coordinate local and statewide action
 - Direct and develop project staff organizers assigned to legislative and political work
 - Manage project budgets, including state PAC fundraising, expenditures, and reporting
- Coordinated **8 Legislative Education Advocacy Days** for **1000+ active and retired members**
 - Created dozens of e-mail and phone actions resulting in **15,000 contacts with legislators**
 - Coordinated **550+ legislative meetings for members**
 - Conducted **40+ trainings** for **650+ members**
 - Recruited of **350+ new activists** from membership to participate in advocacy work
 - With colleagues, grew our e-activist list from **16,000 to 32,000 participants**
 - Organized **3 rallies** at the Michigan Capitol Building to defend public education and labor rights
 - Raised **\$120,000+** in PAC contributions for the 2016 election cycle

MIDWEST PUBLIC POLICY ORGANIZER | AMERICAN ASSOCIATION OF UNIVERSITY WOMEN | JAN 2012 - JUL 2013

- Developed and implemented public policy advocacy plans, membership recruitment, coalition building, and college/university partnership outreach in Michigan, Ohio, Indiana, and Iowa
 - Recruited and trained members for public policy advocacy, coordinating targeted actions including: meetings with elected officials, activist lobby days, public rallies, and media outreach
 - Directed a nonpartisan engagement campaign for new and sporadic women voters aged 18-24
 - Implemented VAN software to track voters registered and contacted through various actions
 - Analyzed state legislation and voting data, prepared topical voter guides
 - Prepared an 18-page organizing guidebook and delivered trainings on voter registration, contact, and education
 - Engaged members new to advocacy to conduct voter registration and education events through phone, webinar, and one-on-one coaching in political activism
- Conducted **12 trainings** for **250+ members**
 - Recruited **75+ new volunteers** and managed **330+ relationships**
 - Coordinated **25+ advocacy actions**
 - Managed and trained **25 GOTV leaders** and **200+ volunteers**, registering **1850+ voters** at **50+ events**
 - Oversaw **16 door** and **28 phone canvasses** of **5,500+** voters
 - Built action network **contact list of 250+** newly-registered voters

FIELD COORDINATOR | FRIENDS TO ELECT DIAN SLAVENS | MAY 2012 - NOV 2012

- Designed and directed the field program in the 90,000-resident 21st Michigan House District, developing a data-driven field plan, determining voter universes, voter identification and persuasion tactics, and GOTV strategy
 - Managed interns and volunteers by establishing engaging roles, developing thorough training materials and providing extensive group training and individual coaching opportunities, ensuring the delivery of a powerful, consistent message
 - Assisted finance team with donor research and databasing, drafted e-mail donor solicitations, staffed candidate fundraising call time, and assisted organization of three fundraising events
- **Won 61.6%** of the vote, despite expected 48.2% Democratic performance
 - Coordinated **75+ canvass events**, resulting in more than **10,000 door** and **15,000 phone contacts** of targeted voters
 - Managed and trained **5 interns** and **40+ volunteers**

INTERIM COMMUNICATIONS COORDINATOR | SOS COMMUNITY SERVICES | MAY 2008 - SEP 2008

- Directed communications for a non-profit social service agency addressing homelessness

EDUCATION

UNIVERSITY OF MICHIGAN | ANN ARBOR, MI | SOCIOLOGY

Relevant Coursework: Sociology of Education, Organizational Studies, Microeconomics, Macroeconomics, Nonprofit Organization Management, Statistics, Practicum in Sociology of Education, Foundations of Intergroup Relations, Public Policy and Social Inequality, History of K12 Education in the United States, American State Government, Social Problems of Inequality, Organizing for People, Power, and Change

PLYMOUTH HIGH SCHOOL | CANTON, MI | DIPLOMA | 2007

SKILLS

- Adobe Creative Cloud: Photoshop, InDesign, Dreamweaver, Illustrator
- Programming: Java, C++, HTML, CSS
- Database: NGP VAN/VoteBuilder, Knack, MERTS
- LexisNexis
- CQ StateTrack, CQRC Engage
- Constant Contact, Action Network
- CMS: Wordpress, Drupal, Joomla
- Leadership development and campaign planning

BY THE COMMITTEE OF THE WHOLE
RESOLVED BY THE CITY COUNCIL OF THE CITY OF LANSING

WHEREAS, City Clerk Chris Swope submitted a recommended list of dates for the Lansing City Council meetings for 2019 to the Lansing City Council; and

WHEREAS, the Committee of the Whole will meet at 5:30 p.m. or at another time or date as determined by the Council President, before all Monday Council meetings listed below; and

WHEREAS, the Committee of the Whole will meet at 5:30 p.m. on Wednesday January 2, 2019; and

WHEREAS, the Lansing City Charter requires the City Council to meet at least 26 times each year; and

WHEREAS, the Committee of the Whole has reviewed the City Clerk's recommendations for the meeting dates for 2019.

NOW, THEREFORE, BE IT RESOLVED the Lansing City Council hereby approves the Lansing City Council meeting dates for 2019 as follows:

Wednesday, January 2, 2019; Annual Organizational - 1st meeting of year

Monday, January 14, 2019

Monday, January 28, 2019

Monday, February 11, 2019

Monday, February 25, 2019; Board List - prior to first meeting in March

Monday, March 11, 2019

Monday, March 25, 2019; Mayor's Budget - on or before 4th Monday in March

Monday, April 8, 2019

Monday, April 22, 2019

Monday, April 29, 2019; Budget Public Hearing; Mayor's Board Appointments - prior to first meeting in May

Monday, May 13, 2019

Monday, May 20, 2019; Adopt Budget - not later than 3rd Monday in May

Monday, June 10, 2019; Council Act on Appointments - at or before 1st meeting in June

Monday, June 24, 2019

Monday, July 8, 2019

Monday, July 22, 2019

Monday, July 29, 2019

Monday, August 12, 2019

Monday, August 26, 2019

Monday, September 9, 2019

Monday, September 23, 2019

Monday, September 30, 2019; Budget Priorities - no later than October 1

Monday, October 14, 2019

Monday, October 28, 2019
Monday, November 18, 2019
Monday, December 9, 2019

Except as otherwise noted, all meetings will be on a Monday at 7:00 p.m. in the Lansing City Council Chambers, 10th Floor City Hall.

BE IT FURTHER RESOLVED that the Council shall meet as a Committee of the Whole on Wednesday, January 2, 2019 at 5:30 p.m.



CAPITAL AREA TRANSPORTATION AUTHORITY

Nathan Triplett, Board Chair • **Bradley T. Funkhouser**, AICP, Chief Executive Officer

XV B. 2.

VIA CERTIFIED LETTER

October 18, 2018

City of Lansing
Chris Swope, Clerk
124 W Michigan Avenue
9th Floor of City Hall
Lansing, MI 48933

Dear Mr. Swope:

Please find enclosed a copy of the proposed amendment to the Articles of Incorporation of Capital Area Transportation Authority (CATA). The CATA Board approved the proposed amendment to the Articles on October 17, 2018.

I have also enclosed a copy of the original Articles of Incorporation for your convenience. Please feel free to contact me if you have any questions.

Sincerely,

Bradley T. Funkhouser, AICP
Chief Executive Officer

Enclosures





CAPITAL AREA TRANSPORTATION AUTHORITY

Nathan Triplett, Board Chair • **Bradley T. Funkhouser**, AICP, Chief Executive Officer

APPROVED – OCTOBER 17, 2018

AGENDA ITEM VI B

CAPITAL AREA TRANSPORTATION AUTHORITY BOARD

AMENDMENT TO ARTICLE OF INCORPORATION

In a letter dated, November 29, 2017, the Ingham County Board of Commissioners sent a resolution requesting two voting seats on the CATA Board of Directors. This request was responded to in a letter dated April 10, 2018, by CATA Board Chair Nathan Triplett, indicating that CATA would research the appropriate process to further the County's request and that their request would be discussed by the CATA Board. This was followed by a similar request by MSU in a letter dated April 24, 2018 and a response by Chair Triplett dated May 8, 2018.

Since the original request was made, CATA staff coordinated with legal counsel and drafted two alternatives that would allow the CATA Board to amend the current Articles of Incorporation and add additional voting seats to the Board without becoming a member of the Authority. These alternatives were discussed by the CATA Board on multiple Board meetings during the past several months and concluded with Alternative 2 being identified as the most viable.

Alternative 2 consists of proposed language changes to the Articles of Incorporation that allow an "Independent Entity" to appoint one "Independent Representative" to the CATA Board by financially participating in an amount set forth by the Board.

If the proposed amendments to the Articles of Incorporation are approved, it is then sent to the clerk for each participating member of the Authority by certified mail. The governing bodies of each participating member shall have forty-five (45) days after receipt by their clerk in which to disapprove the proposed amendments and transmit a resolution of disapproval to the CATA Board. Upon receipt of such a resolution of disapproval, the proposed amendments shall not become effective unless the CATA Board by a two-thirds vote of the members of the CATA Board then serving ratifies the proposed amendments within forty-five (45) days after receipt of the resolution of disapproval. If a majority of governing bodies of the participating members disapproves of the proposed amendments, the proposed articles shall not become effective and the CATA Board shall not be empowered to override the participating members vote. If a participating member fails to respond to the proposed amendments within the forty-five (45) days period set above, this shall be tantamount to approval of the proposed amendments.

PROPOSED MOTION: That the CATA Board of Directors approves the proposed amendments to the CATA Articles of Incorporation and directs the Chief Executive Officer, Bradley T. Funkhouser, to send the amendments to the clerk of each member of the Authority, as provided for in Article V, Section 3 of the CATA Articles of Incorporation.



CATA Board: Yeas: Nathan Triplett, Doug Lecato, Shanna Draheim, Dion'trae Hayes, Dan Opsommer, Donna Rose, Derek Melot, Jennie Gies **Nays:** None **Absent:** Pete Kuhnmuench, Dusty Fancher

I, Susan Olson, Recording Secretary for the Capital Area Transportation Authority Board, do hereby certify that the above and foregoing is a true and correct copy of the Board Action Item approved by the CATA Board, Lansing, Michigan, on October 17, 2018, as appears on record in my office, and that I have compared the same with the original and that it is a true transcript therefrom and of the whole thereof.

A handwritten signature in black ink, reading "Susan Olson", is written over a horizontal line.

Susan Olson

Recording Secretary, CATA Board

ARTICLES OF INCORPORATION OF
CAPITAL AREA TRANSPORTATION AUTHORITY
AS AMENDED _____, 2018

ARTICLE I.

The name of this corporation is Capital Area Transportation Authority hereinafter referred to as the "Authority" or "CATA".

ARTICLE II.

The purpose or purposes for which the Authority is created are:

- (1) To create a public authority to accomplish the purpose or purposes for which authorities may be authorized pursuant to 55 P.A. of 1963 as amended, which purpose or purposes are incorporated herein by reference.
- (2) To plan, promote, purchase, acquire, establish, own, operate, or cause to be operated, maintain, improve, enlarge, and modernize a mass transit system in the greater Lansing area.
- (3) To do all things necessary, suitable and/or proper for the accomplishment of the above purpose, purposes, and any one or more of them.

ARTICLE III.

The powers of the Authority shall be to do everything and anything reasonably and lawfully necessary, proper, suitable, or convenient for the achievement or furtherance of the purposes above stated, or for any of them. These powers shall include, but not be limited to the following specific powers; to issue self-liquidating or revenue bonds, to levy a tax on the real and personal property located in the service area upon the approval of a majority vote, to borrow money from a commercial or governmental institution.

ARTICLE IV.

(1) Any political subdivision which is within the service area as defined in 1963 PA 55, as amended, may become a member of the Authority upon fulfillment of the following prerequisites:

- (a) Receiving CATA public transit bus service;
- (b) Financially participating in an amount that levies the Authority's millage pursuant to 1963 PA 55 and all other requirements mandated by said Act (1963 PA 55).
- (c) Adoption of a resolution by the governing body of the political subdivision;
- (d) Acceptance by resolution adopted by majority vote of the Board; and
- (e) Compliance with the Bylaws and Policies of the Authority.

(2) The Authority shall be directed and governed by the Capital Area Transportation Authority Board, herein referred to as the "Board". Representation on the CATA Board shall be determined as follows:

- (a) Political subdivisions that are members of the Authority:

	<u>Number of Representatives</u>
i. Less than 10,000 population and not a member of the Authority as of January 1, 1975	Non-Voting
ii. 10,000-35,000 population and not a member of the Authority as of January 1, 1975	1 Voting
iii. 0-35,000 population and a member of the Authority as of January 1, 1975	1 Voting
iv. 35,001-50,000 population	2 Voting
v. 50,001- 100,000 population	3 Voting
vi. 100,001-150,000 population	4 Voting
vii. 150,001 and up	5 Voting
- (b) Effective December 1, 2018, the Board may provide in its Bylaws for a political subdivision that is not a member of CATA (an "Independent

Entity"), but which financially participates in an amount set forth by the Board, to appoint one (1) Board member as its representative (an "Independent Representative"). An Independent Representative shall have the same rights, privileges, and responsibilities as the representatives that are appointed by the political subdivisions that are members of the Authority, except and provided that, notwithstanding any provision to the contrary in these Articles of Incorporation, an Independent Representative shall cease to be a Board member, regardless of the term of appointment, upon the Independent Entity that appointed the member failing to financially participate in an amount set forth by the Board.

If any political subdivision withdraws from membership in the Authority, the term of each Board member appointed by that political subdivision shall expire at the time of withdrawal.

(3) The Board may provide in its Bylaws for political subdivisions and Independent Entities to appoint non-voting representatives to the Board on an advisory basis, subject to the pleasure of the Board and on such terms and conditions as the Board deems appropriate.

(4) The terms of the office of the Board members shall be three years, with members appointed on a rotational schedule. The rotational schedule for Board appointments is approved by the CATA Board with terms beginning at the first regular Board meeting following the annual organizational meeting. If the member is unable to complete their term of office, a successor shall be appointed in the same manner as the original appointment to complete the term.

(5) The participating political subdivisions shall not appoint persons to the Board that fall within any of the following categories:

- (a) Any individual who is an employee or agent of CATA, or
- (b) Any individual who is related to an employee, officer or agent of CATA.

Relative is defined as spouse, parent, child, sister, brother, sister-in-law, brother-in-law, son-in-law, daughter-in-law, grandchild, grandparent or legal guardian.

(6) Any Board member may be removed from office with or without cause by the political subdivision that appointed the member in accordance with the policies and procedures of the political subdivision. A Board member may resign from office at any time, effective upon receipt of written notice of resignation by the Chief Executive Officer of CATA, unless otherwise specified in the notice of resignation.

(7) The Board shall hold an annual organizational meeting each year, unless deemed otherwise, at such place, date, and hour as shall be fixed by the Board. The Board shall, at its annual meeting, elect a chairperson, vice- chairperson, and secretary/treasurer who shall be members of the Board who were appointed by members of the Authority. Said officers shall serve at the pleasure of the Board and shall have all the powers assigned to them by the Board. The Board shall transact such other business as may be necessary at its annual meeting and shall fix a time and place for regular meetings which shall be open to the public. All members of the Board shall serve without compensation from the Authority, but shall be entitled to reimbursement by the Authority of actual expenses incurred in the discharge of their duties. In the conduct of the business of the Board, a majority of the Board members then appointed and serving shall constitute a quorum. On all voting issues before the Board, a majority of the Board members present and voting shall be sufficient for the adoption of any resolutions.

(8) The chairperson or any two members of the Board may call a special meeting of the Board as set forth by CATA policy. The Board shall keep a written or printed record of every meeting, which record shall be public.

(9) The Board shall provide a system of accounts to conform to the uniform system required by law and shall provide for the auditing of said accounts once a year by a competent certified public accountant. The Board shall appoint an executive director and shall adopt rules, regulations, and policies governing the employees, patrons, and facilities under its jurisdiction.

(10) A Board member or any person holding appointment by the Board shall not have any interest either directly or indirectly in any contract entered into by the Authority, unless all material facts as to their relationship or interest as to the contract are disclosed or

known to the Board, and the Board authorizes, approves or ratifies the contract without counting the vote of the interested member.

(11) The Board shall furnish an annual report to the governing bodies of all participating members with respect to the operation, maintenance and financial condition of the Authority.

(12) The Board shall adopt bylaws, policies and procedures that it deems necessary, suitable and/or proper for the conduct of the business of the Board and for accomplishing the purpose or purposes for which the Authority is created.

ARTICLE V.

(1) The Authority may be dissolved in accordance with statutory provisions, and subject to the provisions set forth in Article V. paragraph 2, below.

(2) The Authority may not be dissolved or Its Articles amended if such dissolution or amendment would or could operate as an impairment of any authorized bonds.

(3) The Articles of Incorporation may be amended only by a majority vote of the Board members then serving subject to veto by the governing body of any political subdivision which is a member of the Authority as set forth below:

- (a) After approval of the proposed amendments to the Articles, the Authority shall send by certified mail with return receipt requested, the proposed amendments to the clerk for each participating member of the Authority.
- (b) The governing bodies of each participating member shall have forty- five (45) days after receipt by their clerk in which to disapprove the proposed amendments and transmit a resolution of disapproval to the CATA Board.
- (c) Upon receipt of such resolution of disapproval, the proposed amendments shall not become effective unless the CATA Board by two-thirds vote of the members of the CATA Board then serving ratifies the proposed amendments within 45 days after receipt of the resolution of disapproval.

- (d) If a majority of the governing bodies of the participating members disapprove of the proposed amendments, the proposed articles shall not become effective, and the CATA Board shall not be empowered to override the participating members vote.
- (e) If a participating member fails to respond to the proposed amendments within the 45 day time period set in (b) above, this shall be tantamount to approval of the proposed amendments.

ARTICLE VI.

These Articles of Incorporation, as amended _____, 2018, completely restate and supercede all prior Articles of Incorporation of Capital Area Transportation Authority.

CERTIFICATE OF ADOPTION

The undersigned certify that the foregoing Articles of Incorporation were adopted by an affirmative vote of the members of the Board of Capital Area Transportation Authority at a meeting duly held on the _____ day of _____, 2018.

CAPITAL AREA TRANSPORTATION AUTHORITY

_____,
Board Chair

_____,
Board Secretary

Recording Secretary

EXECUTED THIS _____ DAY OF _____, 2018

**COPY OF THE ORIGINAL
ARTICLES OF INCORPORATION
OF CAPITAL AREA
TRANSPORTATION AUTHORITY**

AMENDED ARTICLES OF INCORPORATION OF THE
CAPITAL AREA TRANSPORTATION AUTHORITY

ARTICLE I.

The name of this corporation is Capital Area Transportation Authority hereinafter referred to as the "Authority".

ARTICLE II.

The purpose or purposes for which the Authority is created are:

(1) To create a public authority to accomplish the purpose or purposes for which authorities may be authorized pursuant to 55 P.A. of 1963 as amended, which purpose or purposes are incorporated herein by reference.

(2) To plan, promote, purchase, acquire, establish, own, operate, or cause to be operated, maintain, improve, enlarge, and modernize a mass transit system in the greater Lansing area.

(3) To do all things necessary, suitable and/or proper for the accomplishment of the above purpose, purposes, and any one or more of them.

ARTICLE III.

The powers of the Authority shall be to do everything and anything reasonably and lawfully necessary, proper, suitable, or convenient for the achievement or furtherance of the purposes above stated, or for any of them. These powers shall include, but not be limited to the following specific powers; to issue self-liquidating or revenue bonds, to levy a tax on the real and personal property located in the service area upon the approval of a majority vote, to borrow money from a commercial or governmental institution.

ARTICLE IV.

(1) The Authority shall be directed and governed by the Capital Area Transportation Authority Board, herein referred to as the "Board". Any political subdivision which is within the service area as defined in 55 P.A. of 1963 as amended, may become a member of the Authority upon fulfillment of the following prerequisites:

(A) Receiving bus service.

(B) Financially participating in an amount set forth by the Board of Directors.

(C) Adoption of a resolution by the governing body.

(D) Acceptance thereof by resolution adopted by majority vote of the Board.

(E) Compliance with the Bylaws and Policies of the Authority.

(2) Representation on the CATA Board shall be determined as follows:

	<u>Number of Representatives</u>
i. Less than 10,000 population and not a member of the Authority as of January 1, 1975	Non-voting
ii. 10,000-35,000 population and not a member of the Authority as of January 1, 1975	1
iii. 0-35,000 population and a member of the Authority as of January 1, 1975	1
iv. 35,001-50,000 population	2
v. 50,001-100,000 population	3
vi. 100,001-150,000 population	4
vii. 150,001 and up	5

If any political subdivision withdraws, the term of the Board member from that political subdivision shall expire at the time of withdrawal.

(3) The terms of the office of the Board members shall be three years, with members appointed on a rotational schedule. The rotational schedule for Board appointments is approved by the CATA Board with terms beginning at the first regular Board meeting following the annual organizational meeting. If the member is unable to complete their term of office, a successor shall be appointed in the same manner as the original appointment to complete the term.

(4) The participating subdivisions shall not appoint persons to the CATA Board of Directors that fall within any of the following categories:

- a. Any individual who is an employee or agent of CATA, or
- b. Any individual who is related to an employee, officer or agent of CATA.

Relative is defined as spouse, parent, child, sister, brother, sister-in-law, brother-in-law, son-in-law, daughter-in-law, grandchild, grandparent or legal guardian.

This provision shall not apply to any Board Member serving as of the date of the adoption of this amendment.

(5) The governing bodies of the political subdivisions participating in the Authority may remove any member for cause which it appoints to the Board, in the same manner as the original appointment is made.

(6) The Board shall hold an annual organizational meeting each year, unless deemed otherwise, at such place, date, and hour as shall be fixed by the Board. The Board shall, at its annual meeting, elect a chairperson, vice-chairperson, and secretary/treasurer who shall be members of the Board. Said officers shall serve at the pleasure of the Board and shall have all the powers assigned to them by the Board. The Board shall transact such other business as may be necessary at its annual meeting and shall fix a time and place for

regular meetings which shall be open to the public. All members of the Board shall serve without compensation from the Authority, but shall be entitled to reimbursement by the Authority of actual expenses incurred in the discharge of their duties. In the conduct of the business of the Board, a majority of the Board members then elected and serving shall constitute a quorum. On all voting issues before the Board, a majority of the Board members present and voting shall be sufficient for the adoption of any resolutions.

(7) The chairperson or any two members of the Board may call a special meeting of the Board as set forth by CATA policy. The Board shall keep a written or printed record of every meeting, which record shall be public.

(8) The Board shall provide a system of accounts to conform to the uniform system required by law and shall provide for the auditing of said accounts once a year by a competent certified public accountant. The Board shall appoint an executive director and shall adopt rules, regulations, and policies governing the employees, patrons, and facilities under its jurisdiction.

(9) A Board member or any person holding appointment by the Board shall not have any interest either directly or indirectly in any contract entered into by the Authority, unless all material facts as to their relationship or interest as to the contract are disclosed or known to the Board, and the Board authorizes, approves or ratifies the contract without counting the vote of the interested member.

(10) The Board shall furnish an annual report to the governing bodies of all participating members with respect to the operation, maintenance and financial condition of the Authority.

(11) The Board shall adopt bylaws, policies and procedures that it deems necessary, suitable and/or proper for the conduct of the business of the Board and for accomplishing the purpose or purposes for which the Authority is created.

ARTICLE V.

(1) The Authority may be dissolved in accordance with statutory provisions, and subject to the provisions set forth in Article V, paragraph 2, below.

(2) The Authority may not be dissolved or its Articles amended if such dissolution or amendment would or could operate as an impairment of any authorized bonds.

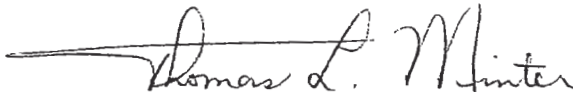
(3) The Articles of Incorporation may be amended only by a majority vote of the Board members then serving subject to veto by the governing body of any political subdivision which is a member of the Authority as set forth below:

- a. After approval of the proposed amendments to the Articles, the Authority shall send by certified mail with return receipt requested, the proposed amendments to the clerk for each participating member of the Authority.
- b. The governing bodies of each participating member shall have forty-five (45) days after receipt by their clerk in which to disapprove the proposed amendments and transmit a resolution of disapproval to the CATA Board.
- c. Upon receipt of such resolution of disapproval, the proposed amendments shall not become effective unless the CATA Board by two-thirds vote of the members of the CATA Board then serving ratifies the proposed amendments within 45 days after receipt of the resolution of disapproval.

- d. If a majority of the governing bodies of the participating members disapprove of the proposed amendments, the proposed articles shall not become effective, and the CATA Board shall not be empowered to override the participating members vote.
- e. If a participating member fails to respond to the proposed amendments within the 45 day time period set in (b) above, this shall be tantamount to approval of the proposed amendments.

The foregoing Amended Articles of Incorporation were adopted by an affirmative vote of the members elect of the Capital Area Transportation Authority, at a meeting duly held on the 19th day of June, 1996.

CAPITAL AREA TRANSPORTATION AUTHORITY


Thomas L. Minter, Board Chairman


Duane Allen, Board Vice-Chairman

Adopted: June 19, 1996

A Spotlight of Immigrants in: LANSING

Population/Race/Health Insurance

TOTAL POPULATION: 8,545
(7.4%)

- Naturalized Citizen: **2,881**
- Under age 5: **137 (1.6%)**
- Age 65+: **735 (8.6%)**
- Median age: **34**

NO HEALTH INSURANCE

- Total: **1,479 (17.3%)**

RACE/ETHNICITY

- White: **1,290 (15.1%)**
- African-American: **923 (10.8%)**
- Hispanic or Latino: **2,282 (26.7%)**
- American Indian/Alaska Native: **68 (0.8%)**
- Asian: **3,529 (41.3%)**
- Native Hawaiian and other race: **26 (0.3%)**
- Some other race: **1,034 (12.1%)**
- Two or more races: **718 (8.4%)**



Educational Attainment Ages 25 and Older

Less than ninth grade	1,978	31.6%
High school diploma or GED	1,039	16.6%
Some college, or associate degree	1,308	20.9%
Bachelor's degree	876	14.0%
Graduate or professional degree	1,051	16.8%

Median Wage by Gender



\$27,806



\$33,350

Female-to-Male
Earnings Ratio: **83.4%**

Poverty

Families with
children

Single parent
(female) family



41.6%



62.8%

POVERTY RATE: **37.3%**

Housing	Median household income	\$30,630	
	Number of occupied rental units	2,245	
	Number of homes owned by immigrants	1,171	34.3%
	Units in which rent is 30%+ of income	1,070	47.7%

LIMITED ENGLISH PROFICIENCY (AGE 5+)

4,698 55.9%



Source: American Community Survey Data Profiles (2012-2016 5-Year Estimates)

PROMOTING ECONOMIC SECURITY THROUGH RESEARCH AND ADVOCACY

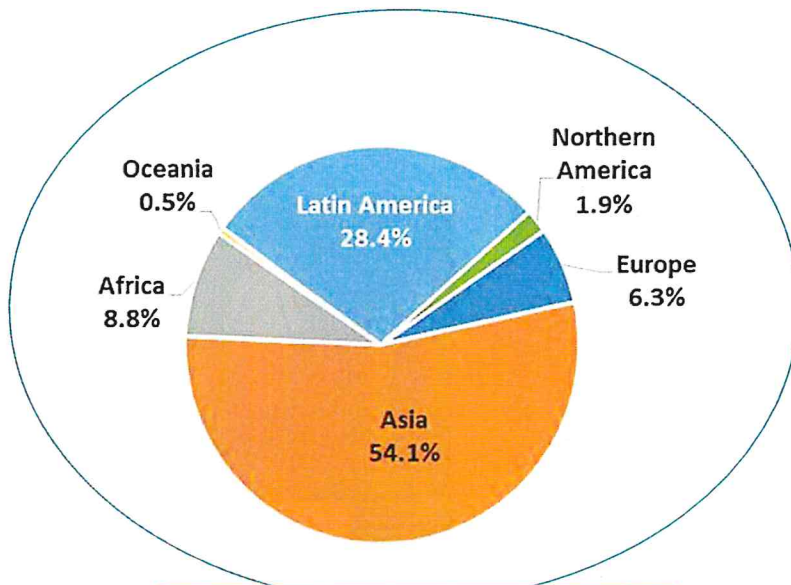
1223 TURNER STREET • SUITE G1 • LANSING, MICHIGAN 48906

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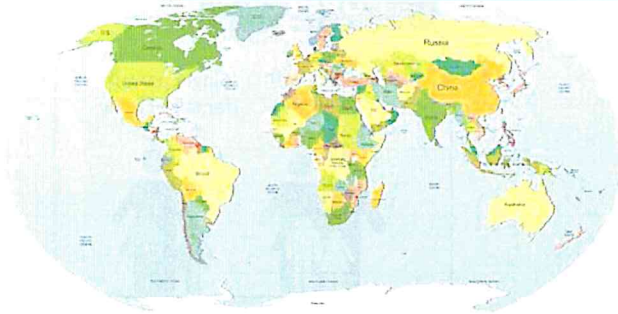
A UNITED WAY AGENCY

Submitted by cm + g

LANSING



Region of Birth



Top Five Countries of Origin

1	Mexico
2	Iraq
3	Vietnam
4	India
5	China

Percent of School Enrollment

Nursery school, preschool	2.3%
Elementary school (grades K-8)	31.2%
High school (grades 9-12)	17.8%
College or graduate school	48.7%



Top Five Industries

	Industry	Percent
1	Educational services, and healthcare and social assistance	27.3%
2	Manufacturing	15.1%
3	Retail trade	11.8%
4	Professional, scientific, and management, and administrative and waste management services	8.8%
5	Arts, entertainment, and recreation, and accommodation and food services	8.6%

